

**The Sports Council for Northern Ireland**  
**Annual Report and Accounts**  
**For the year ended 31<sup>st</sup> March 2012**



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**For the year ended 31<sup>st</sup> March 2012**

*The Accounting Officer authorised these  
Financial statements for issue*

*on*

*8 August 2012*

*Laid before the Northern Ireland Assembly  
under Article 7(2)(c) and 8 of the Recreation and Youth Service  
(Northern Ireland) Order 1986 by the Department of Culture, Arts and Leisure*

*on*

*24 January 2013*

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## **Chairman's Foreword**

I am delighted to introduce the 2011-12 Sports Council Annual Review. I am extremely proud to be able to present the work of this organisation to you and reflect, not just on the success of 2011-12, but also to look forward to the challenges and opportunities we face in 2012-13.

This annual review is testament, not only to the progress achieved by Sports Council staff but, to the strength of the partnerships which have been built over the years. The successes highlighted in this document tell the story of what these partnerships are achieving.

The Sports Council is dedicated to developing people in sport, especially young people, and providing facilities for people of every age group and ability to be able to participate, enjoy and perform sport and physical activity. We want everyone to benefit from the enjoyment and individual sense of achievement that participating in sport brings, and from the excitement and pride generated by strong performances.

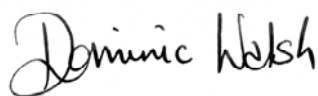
Championing the value of sport and demonstrating that "Sport Matters," is a key focus for Sports Council. Sport often demonstrates its contribution to other areas of Northern Ireland life, such as health, social and economic development, education, and community development. While these benefits are extremely valued, we also get passionate about sport because of the enjoyment and sense of achievement that sporting participation can bring to anyone, regardless of age, income, background or level of ability. In short, sport is a real positive force.

"Sport Matters: The Northern Ireland Strategy for Sport and Physical Recreation, 2009-2019" outlines a vision for sport and physical recreation in Northern Ireland. It also establishes key targets and priorities for sport's future development as identified by the sports sector, the community at large and a range of other interests across central and local government, the voluntary sector and business.

Sport today faces major challenges particularly in terms of participation, high performance and the quality of existing infrastructure. I want to make sure we preserve our existing sporting culture, and also cultivate and strengthen it now and for the future. "Sports Matters" offers a vision and a direction to achieve that. I want Northern Ireland to realise the vision of Sport Matters – to create 'a culture of lifelong enjoyment and success in sport'.

I want to take this opportunity to pay tribute to my colleagues on the Board who have given their time and considerable expertise so readily on behalf of sport in Northern Ireland. I also wish to thank the Chief Executive Eamonn McCartan, and staff at Sports Council, whose commitment, dedication and considerable ability led to the achievement of our goals in 2011-12.

What a few years we have ahead of us: 2012 sees the Olympic and Paralympic Games coming to London this summer, and this provides us all with a valuable opportunity to ensure our local population is inspired by the Games and motivated to take part in sport and physical activity, especially our young people. We will also see the World Police and Fire Games coming to Belfast in 2013, which is a major event in terms of both sport and tourism. While the two have always gone hand in hand, it is great to see that this is increasingly the case, for example, the sporting and tourism benefits to be realised from hosting the 2012 Irish Open at our very own Royal Portrush Golf Club. Another major sporting event is the 2014 Commonwealth Games in Glasgow, again providing excellent sporting participation and performance opportunities.



**Dominic Walsh**  
**Chairman**  
**Sports Council for Northern Ireland**

**Date: 31 July 2012**

## **Chief Executive's Statement**

Sport provides us all with inspirational and invaluable moments.

The London 2012 Olympic and Paralympic Games offer considerable sporting opportunities for the people of Northern Ireland; for our athletes, our officials and our volunteers.

The Olympic Games will undoubtedly provide a positive benefit in terms of encouraging sport and physical activity, performance sport, boosting the active contribution of volunteers, generating business, showcasing Northern Ireland, and leaving a lasting legacy that will benefit society long after the Olympic flame in London has been extinguished. Sports Council has been working tirelessly this year to capitalise on the Games.

One of the fundamental principles of Sports Council is to increase participation in sport. Therefore the 'participation legacy' from the Olympic Games is of crucial importance. We must utilise the enthusiasm for sport that will grow in the build-up to the Olympic Games, and convert it into long-term participation by both young people and adults beyond 2012.

Sports Council has worked in conjunction with many of our governing bodies of sport, local councils and sporting venues during the last year to encourage key stakeholders to attract and secure athletes and teams who will train or qualify for the Olympic and Paralympic Games in London next year.

Despite many challenges and hurdles these collective efforts have already seen a number of pre games training camps being secured for Northern Ireland, including the Chinese Men's and Women's Artistic Gymnastics team, the Australian and Cuban boxing teams, the Irish Paralympic team, and the Jordanian Paralympic team. This year has also seen us deliver a number of very successful and high profile pre-Olympic qualifying events such as the Boccia World Cup and the Yonex Irish International Badminton Championship, as well as pre games training events such as the Wheelchair Basketball tournament and the Table Tennis training tournament.

My thanks go to all those organisations and individuals who have worked with Sports Council to further the development of sport in Northern Ireland. On behalf of Sports Council I look forward to your continued co-operation and support.

Increasing participation and improving performance is always going to be a team effort and so many people work hard to make things happen in sport – coaches, volunteers, officials, teachers, athletes, and participants – and I would like to thank them all for their continued enthusiasm, support and dedication.

Myself and the staff at Sports Council look forward to another exciting and challenging year in sport.



**Nick Harkness**  
**Acting Chief Executive and Accounting Officer**  
**Sports Council for Northern Ireland**

**Date: 31 July 2012**

## **Annual Report - Background Information**

### **Statutory Background**

The Sports Council for Northern Ireland (referred to as “Sports Council”) is an executive non-departmental public body sponsored by the Department of Culture, Arts and Leisure (referred to as “Department” or “DCAL”). It was established on 31 December 1973 under the provisions of the Recreation and Youth Service (Northern Ireland) Order 1973 with its main objective being the furtherance of sport and physical recreation. Its principal functions are as provided by Article 3 of the Recreation and Youth Service (Northern Ireland) Order 1986:

- On matters relating to sport and physical recreation, to advise the Department and other Government departments, Education and Library Boards, District Councils and other bodies interested in sport and physical recreation;
- To encourage the provision of facilities for and participation in sport and physical recreation; and
- To assist, subject to Paragraph (4) of the article:
  - In the provision of administrative services, equipment, coaching and instruction;
  - In the organising or supporting of, or participating in, international or other events, by bodies providing facilities for sport or physical recreation or organising such activities; and
  - Bodies providing supportive services in connection with sport and physical recreation.

Article 5 of the 1986 Order as amended by the Financial Provisions (NI) Order 1991 provides that the Department may, subject to such conditions as the Department thinks fit, make grants towards the expenses of the Sports Council.

These financial statements have been prepared on an accruals basis and show a true and fair view of the state of affairs of the Sports Council’s activities at the year end and of its net expenditure, changes in taxpayers’ equity and cash flows for the financial year. They have also been prepared in accordance with Article 7 of the Order and in a form directed by DCAL with the approval of the Department of Finance and Personnel. A copy of the Accounts Direction can be found at Annex A.

### **Organisation Structure**

#### ***Chief Executive***

The Chief Executive is the Accounting Officer and heads the Sports Council. He is supported by three executive directors heading each of the departments within the organisation.

#### ***The Council***

The function of the Sports Council is to:

- Advise DCAL and other government departments, education and library boards, district councils and other relevant bodies on matters relating to sport and physical recreation;
- Encourage the provision of facilities for, and participation in, sport and physical recreation;
- Assist the provision of relevant services and the organising or supporting of, or participating in, relevant events;
- Assist bodies providing relevant support services; and
- Appoint the Chief Executive by open competition, after consultation with DCAL.



The Participation, Performance and Places Committee's are nominated to advise Sports Council on matters relating to the disbursement of the Lottery Fund and have power in accordance with the policies and criteria adopted by the Sports Council.

The Participation Committee is nominated to advise on policy and practice and implement Council decisions relating to the development of participation in sport in Northern Ireland. The Committee has powers in accordance with the policies and criteria adopted by the Council to:

- Provide policy advice to Council in respect of increasing participation in sport in Northern Ireland;
- Recommend to Council the allocation of funds and other resources to eligible and prioritised schemes in accordance with the agreed policies and criteria;
- Inform Council of decisions taken within agreed delegated authority limits regarding the allocation of funds and other resources to eligible and prioritised schemes in accordance with agreed policies and criteria;
- Ensure that policies and programmes provide for equality of opportunity; and
- Ensure that a strategic monitoring and evaluation process is in place.

The Performance Committee is nominated to advise on policy and practice and implement Council decisions relating to athlete and organisational performance in Northern Ireland. The Committee has powers in accordance with the policies and criteria adopted by the Council to:

- Provide policy advice to Council in respect of increasing athlete and organisational performance in sport in Northern Ireland;
- Recommend to Council the allocation of funds and other resources to eligible and prioritised schemes in accordance with the agreed policies and criteria;
- Inform Council of decisions taken within agreed delegated authority limits regarding the allocation of funds and other resources to eligible and prioritised schemes in accordance with agreed policies and criteria;
- Ensure that policies and programmes provide for equality of opportunity; and
- Ensure that a strategic monitoring and evaluation process is in place.

The Places Committee is nominated to advise on policy and practice and implement Council decisions relating to sport facilities provision in Northern Ireland. The Committee has powers in accordance with the policies and criteria adopted by the Council to:

- Provide policy advice to Council in respect of sports facilities provision in Northern Ireland;
- Recommend to Council the allocation of funds and other resources to eligible and prioritised schemes in accordance with the agreed policies and criteria;
- Inform Council of decisions taken within agreed delegated authority limits regarding the allocation of funds and other resources to eligible and prioritised schemes in accordance with agreed policies and criteria;
- Ensure that policies and programmes provide for equality of opportunity; and
- Ensure that a strategic monitoring and evaluation process is in place.

DCAL appointed members of Sports Council on 1 January 2008 for a term of 4 years. A recruitment exercise of new members was undertaken during 2011/12 which resulted in a number of changes which are detailed below. All new appointments are for a 4 year term. The members of the Participation, Performance and Places Committees are nominated by the Sports Council.

The following persons served as members during the financial year 2011/12.

**Sports Council Membership**

Mr D Walsh (Chairman)  
Mr A Money Penny (Vice-Chairman)  
Mr M Cowan  
Mr B Macaulay  
Mr D O'Connor  
Mr J D'Arcy  
Mr P Turnbull  
Ms H McGrady – Appointed 1 July 2011  
Mr R Carr – Appointed 1 July 2011  
Mr P Cummings – Appointed 1 July 2011  
Mr G Campbell – Appointed 1 March 2012  
Mr B Delaney – Appointed 1 March 2012  
Ms R Mallon – Appointed 1 March 2012  
Mr S McCullough – Appointed 1 March 2012  
Mr J O'Neill – Appointed 1 March 2012  
Mr J Rodgers – End of Term 29 February 2012  
Mr A Strong – End of Term 29 February 2012  
Ms U Duncan – End of Term 29 February 2012  
Dr O Brown – End of Term 29 February 2012  
Mr B McCargo – End of Term 29 February 2012

**Participation Committee**

Mr J D'Arcy (Chairman) – Appointed 1 March 2012  
Mr B Macaulay (Vice-Chairman) – Appointed 1 March 2012  
Mr G Campbell – Appointed 1 March 2012  
Mr B Delaney – Appointed 1 March 2012  
Mr S McCullough – Appointed 1 March 2012  
Mr J O'Neill – Appointed 1 March 2012  
Mr B McCargo (Chairman) – End of Term 29 February 2012  
Mr J Rodgers – End of Term 29 February 2012  
Mr M Cowan – End of Term 29 February 2012  
Ms U Duncan – End of Term 29 February 2012  
Mr A Money Penny – End of Term 29 February 2012

**Performance Committee**

Mr D O'Connor (Chairman)  
Mr M Cowan (Vice-Chairman) – Appointed 1 March 2012  
Mr R Carr – Appointed 1 March 2012  
Mr S McCullough – Appointed 1 March 2012  
Mr J O'Neill – Appointed 1 March 2012  
Mr P Turnbull – End of Term 29 February 2012  
Mr A Strong – End of Term 29 February 2012  
Dr O Brown – End of Term 29 February 2012

**Places Committee Term**

Mr P Cummings (Chairman) – Appointed 1 March 2012  
Ms H McGrady (Vice – Chairperson) – Appointed 1 March 2012  
Mr R Carr – Appointed 1 March 2012  
Mr B Delaney – Appointed 1 March 2012  
Mr M Cowan  
Mr A Strong (Chairman) – End of Term 29 February 2012  
Mr B McCargo – End of Term 29 February 2012

## **Audit**

### ***External Audit***

The Sports Council for Northern Ireland Accounts are required to be audited by the Northern Ireland Audit Office. Once completed the Department of Culture, Arts and Leisure is responsible for laying the audited accounts before the Northern Ireland Assembly.

### ***Internal Audit and the Audit Committee***

Sports Council employs an internal auditor who prepares an audit plan, which is approved by the Audit Committee. The internal auditor reports bi-annually on each work area, and these are presented to the Audit Committee for review. During the year the following were the members of the Audit Committee:

Dr O Brown (Chairman) – End of Term 29 February 2012

Mr J Rodgers – End of Term 29 February 2012

Mr P Turnbull

Mr J D'Arcy

With the change in Council Members which took effect on 1 March 2012, new members to the Audit Committee were appointed and the following is the complete membership:

Mr P Turnbull (Chairman) – Appointed Chair 1 March 2012

Mr P Cummings (Vice Chairman) – Appointed 1 March 2012

Ms R Mallon – Appointed 1 March 2012

Mr J D'Arcy

The Audit Committee will advise the Chief Executive and Council on:

- The strategic processes for risk, control and governance;
- The accounting policies and the accounts of the organisation;
- The planned activity and results of both internal and external audit;
- Adequacy of management response to issues identified by audit activity; and
- Assurances relating to the corporate governance requirements for the organisation.

## **Corporate Governance**

As a Non-Departmental Public Body established under the Recreation and Youth Service (Northern Ireland) Order 1973 whose Council members are appointed by DCAL, the Sports Council is different from a limited liability company and some aspects of the Code of Best Practice, issued by the Cadbury Committee on the Financial aspects of Corporate Governance, are not applicable. However, the Sports Council has adopted the Code of Best Practice, which has been developed by DCAL and is based on the recommendations of the Cadbury Committee.

The Sports Council complies with that Code of Best Practice in all material aspects. In line with requirement, the full annual financial statements contain a Statement on Internal Control, a culmination of the on-going assessment of risk to which the Sports Council is exposed.

## **Funding**

The Sports Council is primarily funded by Grant in Aid from the Exchequer. The level of funding is agreed with DCAL as part of a rolling Funding Agreement. The current agreement covers financial years up to and including 2014/15. This agreement also includes an agreed set of strategic targets.

### **Lottery Distributor**

The Minister appointed the Sports Council as a Lottery distributor since 1994. Lottery funds are accounted for separately.

### **Equality of Opportunity**

The Sports Council is committed to the development of positive policies to promote equal opportunity in employment based on practices which are non-discriminatory as between people of differing abilities, religion, political view, nationality, race, colour or sex.

### **Employees with a Disability**

The Sports Council ensures that people with a disability are given opportunities for suitable employment and that they are not discriminated against on the grounds of disability for recruitment, training or promotion purposes.

### **Employee Consultation**

On matters of policy and procedure, which affect the employees of the Sports Council, the Council normally consults with the recognised trade union of which staff are members. This trade union is also a member of the Whitley Council which negotiates the terms and conditions of members with the Northern Ireland Department of Finance and Personnel.

### **Environmental Matters**

Sports Council is committed to making sport happen in a sustainable way. There is wide spread interest and concern in ensuring that sport and recreation are as sustainable as possible and take place with minimal adverse environmental impact. Sports Council recognises its role in sport and the community and will promote the application of best environmental practice. In October 2008 Sports Council produced an Environmental Policy which it is working towards.

### **Sickness Absence Data**

The Sports Council had an average of 10.09 days absence per full time equivalent person in 2011/12 (6.81 days: 2010/11).

### **Personal Data Related Incidents**

There were no incidents during the year.

### **Payment Policy**

The Sports Council is committed to the prompt payment of bills for goods and services and aims to process bills within 10 days of receipt of the goods or services, or presentation of a valid invoice or similar demand, whichever is later. During 2011/12 Sports Council paid 91% (2010/11: 84%) of invoices within 10 working days.

### **Political and Charitable Donations**

The Sports Council made no political/charitable donations during the year.

### **Pension Fund**

All assets, liabilities and operating costs of the Sports Council's pension scheme are recorded in the accounts of the Exchequer entity. The market value of the Sports Council's share of the NILGOSC pension scheme's assets (excl. AVCs) at 31 March 2012 was £12.572m (2010/11: £11.771m). The Council's share of the scheme liabilities was £15.212m (2010/11: £13.296m). The Sports Council's share of the scheme recorded net pension liabilities at 31 March 2012 was £2.641m (2010/11: £1.525m).

### **Chief Executive**

Eamonn McCartan was the Chief Executive and Accounting Officer for the period covered by the financial accounts and up to the 2 May 2012. From 1 June 2012, Nick Harkness, Director of Participation, has been appointed as Acting Chief Executive and Accounting Officer.

## **Annual Report - Management Commentary**

### **Financial Results**

The results of the Sports Council are set out in detail on page 45. The net comprehensive expenditure for the year was £21,852,411 (2010/11: restated £19,492,821). The prior year net comprehensive expenditure account was restated as a result of implementation of IAS20: Government Grant, which resulted in the release of £211,910 deferred capital reserve being removed and transferred to the general reserve. The reserves at the year-end show a deficit of £1,500,727 (2010/11: surplus £725,419).

### **Review of Activities**

#### *1.0 Participation and Facilities*

There are many benefits to be accrued from participating in sport and physical recreation, particularly health. Sport contributes to tackling health issues such as obesity, cardiovascular disease, diabetes, and mental health issues. It also enables both physical and psychological development while providing a vehicle for enjoyment and fun, but also ensuring people have access to locally available sporting facilities.

Sports Council's Participation and Facilities Unit support sporting opportunities to increase participation levels in sport and physical recreation among people – of all ages and abilities, and to promote lifelong physical activity. This relies on a range of developments and interventions; places for sport, coaches, governing bodies, volunteers, events, quality programmes based on best practice, and marketing and promotion. Sports Council is working on many fronts to deliver improvements across all these areas in Northern Ireland.

#### *1.1 Community Sport*

##### *1.1.1 Active Communities*

During 2011/12, the Active Communities programme was successfully extended to every District Council area in Northern Ireland. The 108 coaches provided over 972,000 sports participation opportunities to more than 86,000 individual in over 40 sports and physical activities.

The programme continues to meet and exceed its targets in respect of participation among under-represented groups and in areas of high social need. More than 51,000 women/girls, 10,000 older people and almost 13,000 people with a disability benefitted directly from the programme. Some 24 per cent of all Active Communities participants live in the 20 per cent of most disadvantaged areas in Northern Ireland, compared to a population average of 19 per cent, suggesting that the Active Communities is having a positively disproportionate impact in those areas.

The Active Communities brand recognition has extended and deepened over the course of the last 12 months, routinely featuring in local media and press across Northern Ireland. The public consciousness of Active Communities has been strengthened by the London 2012 Inspire Mark award, which has been an asset to the programme as local communities in Northern Ireland gear up for the start of the London 2012 Olympic and Paralympic Games.

Programme monitoring, reporting and evaluation systems have been further improved during 2011/12 with the development of a new Quarterly Dashboard, the refinement of the ICONI Participant Database and independent annual participant and coach feedback/review systems through KKP Consultancy.

### *1.1.2 Activ8*

Activ8 is now established as the pre-eminent 'brand' for the development of physical literacy among a wider sports development network. In 2011/12 Sports Council, working in partnership with a wide variety of other organisations including Food Standards Agency Northern Ireland, district councils, NGBs, community groups, C2KNI and individual schools and clubs, successfully developed and piloted a range of resources for the education, community and sports sectors.

Notable milestones for the Activ8 brand in 2011/12 included the completion of a full suite of Activ8 Eatwell resources, designed for teachers by teachers, working Foundation, Key Stage 1 and Key Stage 2. This represents the culmination of three years' work in partnership with the Food Standards Agency.

Other activities under the Activ8 brand included the successful completion of the Activ8 Young Leaders. Designed specifically to develop leadership skills amongst young people aged 14-18, this pilot programme has been awarded the London 2012 Inspire Mark. The project involved young people from five post primary schools (St Dominic's Grammar, Belfast; Lisneal College, Derry; Oakgrove Integrated, Derry; Laurelhill Community College, Lisburn; Movilla High School, Newtownards).

The Activ8 Wildcats clubs continue to grow in popularity and energy. Significant work was undertaken in partnership with the governing bodies of sport and district councils in Q3 and Q4 to map out a development pathway for this area of work. As a result, Sports Council has now completed a major revamp of the activity curriculum (in conjunction with Leeds Metropolitan University) and begun a rolling programme of coach education and CPD. Sports Council has also agreed a coherent and consistent approach to branding and marketing of the Activ8 Wildcats clubs across Northern Ireland, assisted by the new Activ8 Wildcats mascots Bounce and Twist!

### *1.1.3 Outdoor Recreation*

During 2011/12, Sports Council, working in partnership with a number of other organisations including the Northern Ireland Environment Agency, the Northern Ireland Tourist Board, DCAL and district councils developed a new Outdoor Recreation Action Plan for Northern Ireland, which has been published for public consultation during summer 2012.

The ORAP identifies key implementation processes to contribute to the delivery of the targets and aspirations of "Sport Matters" as they pertain to outdoor recreation. Pre-eminent in that regard is the work that was undertaken during 2011/12 to increase, extend and improve access to Northern Ireland natural environment including the many forests and trails in public ownership. Sports Council welcomes the positive engagements that have taken place with the Forestry Service, NI Water and the NI Environment Agency.

Sports Council's investment in the Countryside Access and Activities Network (rebranded as 'Outdoor Recreation Northern Ireland') continues to deliver an effective, efficient and needs based service to the outdoor recreation sector across Northern Ireland. A customer satisfaction survey, conducted by Sports Council, among CAAN's sector stakeholders, found that 80 per cent of respondents rated the service as good/excellent. Sports Council is committed to working in partnership with CAAN (now ORNI) to deliver quality through continuous improvement over the course of the next three years (2012-2015).

Adventuremark is a non-statutory safety scheme devised by the Adventure Activity Industry Advisory Committee (AAIAC) for providers of adventurous activities. Adventuremark allows providers to demonstrate to their customers or users that the provider's arrangements for managing the potential risks of adventure activities have been inspected and found to meet the necessary standards of good practice in the adventure activity industry.

Sports Council piloted Adventuremark in Northern Ireland in 2010/11 and is delighted to report that awareness and uptake of the scheme has now taken firm hold among public and private sector providers across Northern Ireland. Sports Council's own Tollymore National Outdoor Centre is one of the 21 providers (at 31 March 2012) registered with the UK-wide Adventuremark scheme.

#### *1.1.4 Awards for Sport*

Sports Council re-opened the Awards for Sport to applicants in August 2011, with Letters of Offer issued to 98 successful projects in November 2011. Once again the programme was heavily over-subscribed, suggesting a level of unmet demand in grassroots sport that Sports Council continues to advocate for.

Successful projects represented 23 different sports including soccer, GAA, rugby, camogie, hurling, boxing, netball, cycling, swimming and tennis. Specific projects targeted participation among the Polish community, people with disabilities, refugee and minority ethnic communities across Northern Ireland. Over 15,500 participants across Northern Ireland benefited as a result of these investments in grassroots sport.

#### *1.1.5 Disability Sport*

Sports Council remains committed to the implementation of its Disability Mainstreaming Policy.

2011/12 saw investment in disability sport take a major step forward with the announcement of a major four year, cross-Departmental investment in Special Olympics Ulster. This investment is channelled through Sports Council on behalf of DCAL, the Office of the First and Deputy First Minister and the Departments of Education, Social Development and Health.

By the end of this first investment period (2011/12), Special Olympics Ulster had met and exceeded its participation target, engaging 1,571 athletes with a learning disability in a structured year long programme of sport. Sports Council was commended on its role in making the investment happen by both the Departmental funders and Special Olympics.

Sports Council continued to work closely with Disability Sport Northern Ireland in 2011/12. Highlights from this partnership working over the last 12 months have included the hosting of the Boccia World Championships in August 2011 and more recently the International Pre-Games Wheelchair Basketball Tournament in February 2012 and the decision of the Paralympic Council of Jordan to stage their Pre-Games Training Camp in Antrim in the run-up to the Paralympic Games in August/September 2012.

A customer satisfaction survey on the work of DSNI, conducted by Sports Council in April 2011 and repeated in March 2012, confirmed that stakeholders and service users continue to value the service provided by DSNI, with 81 per cent of respondents rating the service as good/excellent.

#### *1.2 Tollymore National Outdoor Centre*

2011/12 was a busy year for Tollymore National Outdoor Centre (TNOC). Throughput exceeded expectations, a number of new programmes were developed and a wide range of course participants and users attended the centre.

The centre continues to be at the forefront of developments in adventure sports activities, playing a key role in the development of national best practice guidelines for 'coasteering' and helping set up the 'National Coasteering Charter'. A number of our facilities, such as the kayak rolling pool, climbing wall and mountain bike skills courses are being increasingly used by other outdoor adventure activity providers, as well as groups and individuals.



Over 4500 individuals visited the Centre through the year and made full use of the facilities. A number of new developments were introduced. Participants at the centre ranged from nine and ten year olds, going rockclimbing for the first time, through to adults being trained and assessed as canoesport coaches and Mountaineering Instructors. A wide range of clubs and groups also visited the centre.

Our Scottish winter courses again proved popular and our Instructor Development Programme is recognised as a great example of Tollymore leading the way in the development of new instructors, leaders and coaches, who will continue to develop participation in a range of adventure sports in years to come.

One of the highlights of the year was our successful Adventuremark accreditation. We have subsequently made all of our risk management policies and procedures available to other providers so that they can adapt and learn from these. We look forward to another successful year in 2012/13 and plan to increase numbers and range of courses.

## *2.0 Facilities*

### *2.1 Sport Matters – Community Capital Programme*

In 2010, Sports Council extended previously successful capital investment programmes, such as Building Sport and Places for Sport, which promoted access to new and improved sports facilities by creating the ‘Sport Matters – Community Capital Programme’ (SMCCP). Sports Council further recognised that a range of factors linked to capacity had prevented some communities from successfully securing investment in the past.

The SMCCP programme was written with the following aims:

- To support the outcomes of ‘Sport Matters’;
- To support the needs of low capacity applicants and areas of historically low uptake of Sports Council capital funding;
- To prioritise sports organisations/clubs (via a high weighted scoring) who have not received Sports Council capital funding in the last 10 years;
- To assist in the delivery of schemes aligned with the ‘Active Places Research Report 2009 - Bridging the Gap’;
- To cater for potentially, but not exclusively, for projects based at community halls which have the potential to provide sports and physical recreation;
- To increase participation in sport for those who have not previously been engaged in sport and physical recreation.

An overarching imperative of the programme is that facilities developed as a result of awards made should be open to all sections of the community for the encouragement of the wide range of sports.

Since April 2011, 14 awards totalling £3,400,000 were made towards a range of new and upgraded sports facilities. These ranged from a climbing wall in Lurgan to the construction of an indoor 25m shooting range in Fermanagh and in an innovative approach including the development of multi-use games areas co-located with community halls in rural areas.

A further 10 projects are in development for spend in 2012/13, and a long list of 33 additional schemes are being explored for potential development in 2013/14.

This programme’s focus on making awards to low capacity applicants demands a high level of support from Sports Council Development Officers and other resources, to help applicants successfully develop their projects and deliver well-built, value for money facilities.

## 2.2 50m Pool

The 50m pool facility will provide state of the art sports facilities for the North Down local community as well as training and strength and conditioning facilities for elite swimmers and athletes. The new 50m pool facility will include the following facilities:

- Storage for hall equipment;
- Dry changing rooms;
- Children's soft adventure play area, including vending and relaxation area for parents;
- Crèche;
- Village changing for aquatics facilities;
- Swim Ulster Offices;
- Timing office;
- Staff room accommodation;
- First aid room;
- Pool storage area;
- Pool hall – 50m x 25m x 2m, 10 lane pool (with two submersible booms and two moving floors);
- Diving pool - 5m, 3m and 1m boards (with moving floor);
- Leisure Water (wave pool, side winder, two flumes, interactive climbing tower, children's paddling area with galleon feature and relaxation spa / bubble pools); and
- A Performer Development Centre.

The 50m pool project will form part of a new leisure centre at Valentine Playing Fields in Bangor. The total project cost is currently calculated at £37,839,333 of which the Sports Council Grant equates to £14,438,638. The 50m pool project is currently under construction and the expected completion date is early 2013.

## 2.3 Stadium Programme

Sports Council received formal notification of the approval of the Outline Business Case for the upgrade of Windsor Park (IFA), Casement Park (GAA) and Ravenhill (UBIRFU). The combined Government investment in these facilities is projected to be £110m (including optimum bias of £8.7m) from 1 April 2011-31 March 2015.

DCAL initially appointed Sports Council as the delivery agent for this programme, with the three governing bodies of sport being partners for delivery of each project. Sports Council worked closely with dedicated staff within each governing body and created a dedicated programme delivery team which initiated close working with a range of agencies.

- Windsor Park - This project will redevelop the existing stadium to provide an 18,000 capacity all-seater stadium. The estimated project cost will be up to £29.2m (not including any optimum bias requirement), with NI Executive funding of up to £25.2m and IFA contribution of £4m towards the project cost.
- Casement Park - A new 40,000 capacity stadium will be built on the site of the existing Casement Park. The estimated project cost will be up to £76.4m (not including any optimum bias requirement), with NI Executive funding of up to £61.4m and GAA contribution of £15m.
- Ravenhill - Redevelopment work will be undertaken on three sides of the existing stadium to create a ground with up to 15,000 capacity (potential to consider 18,000 if budget permits). The fourth side of the stadium has been upgraded in recent years with significant investment by UBIRFU. The total project cost is estimated at up to £14.7m (not including any optimum bias requirement) for this upgrade funded at 100 per cent by the NI Executive.

In the period 1 April - 31 March 2012 project and programme structures were established by both

Sports Council and the three governing bodies, resources were recruited or procured and the systems to deliver the programme were developed.

At the end of March 2012 the Programme remains on target and continues to make significant progress with the three projects reaching a number of key milestones. The IFA has appointed Planning Consultants to continue their early community engagement and planning processes and has also appointed the design team for the Windsor Park project. The Ulster Council of GAA is on target for the appointment of their design team by July 2012 and the UBIRFU has appointed a design team and has released the OJEU notice for the Pre-qualification stage of the contractor appointment.

A dedicated Programme Director has been recruited into DCAL and will take up post at the start of April 2012. DCAL has indicated that the next phase of the Programme will move into the Department with the appointment of the new Programme Director.

### *3.0 Performance Sport*

Sports Council is committed to developing a world-class sporting system in Northern Ireland, enabling athletes and teams to maximise their sporting potential and reach their optimum level of performance. Sports Council's Performance Sport Team works to bring about an environment that enables athletes to improve athletic performance. This work requires the parallel development of systems for workforce development, sustained participation, coaching, talent identification /development alongside sports science and medicine interventions and the provision of financial support to athletes, coaches and governing bodies of sport.

#### *3.1 Investing in Performance Sport Programme*

In May 2009, Sports Council announced two-year confirmed and two-year in principle awards for the 2009-13 period to 35 organisations, through the Investing in Performance Sport Programme. This proposed investment of up to £13,277,060, over the four-year period, is part of the broader process of designing and delivering high performance sports systems in selected sports in Northern Ireland. 90% of the investment has been targeted towards increasing the number of professional staff working within governing bodies. At the end of 2011 – 2012 87 posts are in place supporting volunteers in sport and building expertise with regard to business, talent, coaching and high performance systems.

Achievements against investment were reviewed in the latter stages of 2010/2011 and awards confirmed for 2011/2012 totalling £2,965,529 to 34 organisations. This was a reduction of £54k on the "in principle" awards for 2011/2012, due to budget cuts in the programme in 2010/2011, the decision not to proceed with some of the posts planned for the 2011 – 2013 period and the withdrawal of one sport from the programme in year two. Despite this reduction on investment, the programme is on track to achieve or has achieved the majority of its targets during the year. For example:

- 24 organisations have achieved either a satisfactory or substantial assurance rating following a Sports Council governance and management audit (Target = 18);
- 30 organisations are fully compliant with the World Anti-Doping Code (Target = 34)
- 22 organisations have achieved a Reasonable Assurance Level in the NSPCC Safeguarding Children and Vulnerable Adults audit covering the 'Getting it Right' Standards (Target = 19);
- 15 governing bodies have club accreditation systems in place (Target = 25 organisations to include local authorities; current position is 23);
- 15,149 participants have been reported in a range of participation and talent development activities to date (11,282 in sustained participation and 3,866 in talent identification and development opportunities);
- 515 coaches have been trained (based on latest figures on our Performance Information Monitoring System);
- 231 athletes reported as representing either Ireland or UK as individuals or as part of a team at international competitions in 2011 – 12;

- 52 medals reported as having been won in international competition by athletes from Northern Ireland who are funded by Sports Council (Target = 50).

An interim evaluation of the Programme has been completed which will inform future practice and plans for investment in the 2013 – 2017 period.

### *3.2 Athlete Support Programme*

Sports Council's Athlete Investment Programme (AIP) is an investment programme designed to support athletes to develop to their full potential and achieve international sporting success at Olympic, World, European, and Commonwealth level.

The 2011/12 AIP was revised to fall within the financial year from 1 April 2011 – 31 March 2012 and was considerably oversubscribed. Sports costs awards have been offered to 104 individual athletes and five squads totalling £849,583. An additional investment of £174,974 was made to 27 athletes in respect of living costs for the 2011 – 2012 period.

- Sycerika McMahon - Sycerika McMahon is one of the most exciting prospects in Irish Swimming and during 2011 she won two gold and one silver medal at the European Junior Championships, prior to being selected for the Senior World Championships, where she competed both individually and as part of the relay team which is aspiring to qualify for the Olympics in 2012. In September 2011, Sycerika represented Northern Ireland at the Commonwealth Youth Games in the Isle of Man, winning five medals - three gold and two silver.

A member of the Leander Swimming Club, coached by Bobby Madine, Sycerika has benefitted from Sports Council investment over the past two years which has enabled her to access several warm weather and altitude camps.

Sycerika has also benefited from support services through the PDC programme in Lisburn, where she receives strength and conditioning, and physiotherapy services. Peter Banks, Swim Ireland Performance Director, stated the support Sycerika receives from Sports Council has been fundamental in creating a world class training programme for this extremely talented athlete.

- Ireland Men's Hockey Team - In 2011 – 2012 the Ireland Men's Hockey Team achieved a fifth place finish at the European Nations Championships, defeating no. 5 world ranked Spain in the 5<sup>th</sup>/6<sup>th</sup> place play off. This result has helped to move the Team's ranking from 18 to 16 in the world. In the final Olympic Qualifying tournament, held in Dublin in March 2012, Ireland narrowly failed in their bid to win the tournament and qualify for the Olympics, when the team lost narrowly in the final 3-2 to Korea, ranked 6 in the world.

Sports Council currently invests in the Men's senior squad preparation, the Men's National Coach appointment. The squad has also benefitted from specialist services through the Sports Institute for Northern Ireland.

### 3.3 *Medal Achievements*

To date in the period 2011-12, 50 medals were won by athletes directly or indirectly supported by Sports Council, in a range of Commonwealth, European and World level events.

Medals won/Medal equivalent performances by Sports Council funded athletes in the period April 2011-March 2012, were as follows:

#### 3.3.1 *Athletics*

Sally Brown (4):

- Silver medal, IWAS World Junior Championships, T46 U23 100m/pb 13.15 (April 2011)
- Gold medal, IWAS World Junior Championships, T46 U23 200m/time 26.43 (April 2011)
- Silver medal, BT Paralympic World Cup, 200m/time 26.1 (May 2011)
- Bronze medal, BT Paralympic World Cup, 100m/time 13.16 (May 2011)

Michael McKillop (1):

- Gold medal, BT Paralympic World Cup, T36/T37 800m/time 2.02.907 (May 2011)

Ciara Mageean (1):

- Silver medal, European Athletic Junior Championships, 1500m/sb 4.16.82 (July 2011)

Katie Kirk (1):

- Gold Medal, European Athletic Junior Championships, member of Great Britain 4x400m Relay Team (July 2011)

#### 3.3.2 *Badminton*

Niall McVeigh (1):

- Gold medal, Men's singles, Para Badminton World Championships (November 2011)

#### 3.3.3 *Bowls*

Gary McCloy (1):

- Bronze medal, Men's Pairs event, European Championships, Villamoura (November 2011)

#### 3.3.4 *Boxing*

Michaela Walsh (1):

- Bronze medal, World Youth Games (April 2011)

### *3.3.5 Canoeing*

Chris Hobson (2):

- Gold medal, European Surf Kayaking Championships, Men's High Performance (April 2011)
- Gold medal, World Championships of Surf Kayaking, Men's High Performance Class (October 2011)

Andy McClelland (5):

- Gold medal, European Junior Surf Kayaking Championships, High Performance (April 2011)
- Gold medal, European Junior Surf Kayaking Championships, Performance (April 2011)
- Bronze medal, European Surf Kayaking Championships, Men's High Performance (April 2011)
- Gold medal, World Championships of Surf Kayaking, Junior International Class (October 2011)
- Bronze medal, World Championships of Surf Kayaking, Junior High Performance Class (October 2011)

Jake King (2):

- Silver medal, World Championships of Surf Kayaking, Junior High Performance Class (October 2011)
- Bronze medal, World Championships of Surf Kayaking, Junior International Class (October 2011)

### *3.3.6 Golf*

Jan Dinsdale (3):

- Gold medal, South African Open (May 2011)
- Gold medal, Canadian Open Blind Golf (August 2011)
- Silver medal, US Open (August 2011)

Stephanie Meadow (1):

- Silver medal, European Women's Individual Amateur Golf Championships (July 2011)

Paul Cutler (1):

- Gold, Top Amateur at the Irish Open (also member of the victorious European Walker Cup Team) (Aug & Sept 2011)

### *3.3.7 Hockey*

Iain Lewers (1):

- Bronze medal, European Nations Hockey Championships (representing England as part of the transfer to team GB) (August 2011)

### *3.3.8 Judo*

Jodie Kee (2):

- Bronze Medal, US Junior Open (July 2011)
- Silver Medal, Commonwealth Judo Championships, Junior Women U57kg (Jan, 2012)

Lisa Kearney (1):

- Bronze medal, International Judo Federation World Cup in Kazakhstan (Sept 2011)

### *3.3.9 Motorsport*

Alastair Seeley (1):

- Finished top of the standings in the British SuperSport Championship

### *3.3.10 Rowing*

Holly Nixon (1):

- Silver medal, World Junior Championships (August 2011)

Richard Chambers (1):

- Gold medal, Lucerne World Cup, GB Lightweight Men's 4s

Peter Chambers (1):

- Gold medal, Lucerne World Cup, GB Lightweight Men's 4s

### *3.3.11 Skiing*

Kelly Gallagher (1):

- Silver medal, (visually Impaired category), New Zealand Winter Games (Aug 2011)

### *3.3.12 Squash*

Madeline Perry (5):

- Gold medal, WISPA Singapore Masters (August 2011)
- Silver Medal, Qatar Classic (Gold Event) (October 2011)
- (MEDAL EQUIVALENT PERFORMANCES IN GOLD LEVEL TOURNAMENTS)
  - Semi-final, US Open (Oct 2011)
  - Semi-final, Carol Weymuller Open (Sept 2011)
  - Semi-final, Viridian Australian Open (Aug 2011)

### *3.3.13 Swimming*

Sycerika McMahon (8):

- Gold medal, European Junior Championships, 50m Breaststroke (32.00, new Senior Record)
- Gold medal, European Junior Championships, 400m Freestyle (4:13.85, new Junior Record)
- Silver medal, European Junior Championships, 200m Freestyle (2:00.61) (All July 2011)
- Gold medal, Commonwealth Youth Games, 100m Breaststroke (1:07.93)
- Gold medal, Commonwealth Youth Games, 50m Breaststroke (31.47)
- Gold medal, Commonwealth Youth Games, 400m Individual Medley (4:42.43)
- Silver medal, Commonwealth Youth Games, 200m Individual Medley (2:13.97)
- Silver medal, Commonwealth Youth Games, 200m Freestyle (1:59.46)

Melanie Nocher (1):

- Bronze medal, European Short Course Championships, 200m Backstroke (December 2011)

### *3.3.14 Triathlon*

Aileen Morrison (3):

- Silver medal, ITU World Cup Triathlon (April 2011)
- Gold medal, Antalya European Triathlon Union Cup Race (April 2011)
- Silver medal, World Cup event, South Korea (October 2011)

*3.3.15 Wheelchair Basketball*

Debee Steel (2):

- Gold medal, BT Paralympic World Cup (member of GB Wheelchair Basketball team, May 2011)
- Silver medal, Under 25 Women's World Championships (July 2011)

*3.3.16 Other Notable Performances by non Sports Council funded athletes from Northern Ireland.*

<b>Sport</b>	<b>Athlete</b>	<b>Achievement</b>	
Cycling	Wendy Houvenaghel	2011 2 <sup>nd</sup> Track World Cup, Individual Team Pursuit	Gold
Cycling	Wendy Houvenaghel	2011 2 <sup>nd</sup> Track World Cup, Individual Pursuit	
Equestrian	Kerry Taggart	2011 FEI European Jumping Championships for Children, Juniors and Young Riders	Silver Gold
Equestrian	Hannah Smyth	2011 FEI European Jumping Championships for Children, Juniors and Young Riders	Gold
Golf	Rory McIlroy	Winner of the US Open	Gold
Golf	Darren Clarke	Winner of the Open	Gold
Rowing	Alan Campbell	2011 World Championships, Men's Single Scull	Bronze
Rowing	Richard Chambers	2011 World Championships, Lightweight Men's pairs	Gold
Rowing	Richard Chambers	2011 World Championships, Lightweight Men's 4	Bronze
Rowing	Peter Chambers	2011 World U23 Rowing Championships	Gold

*3.4 Sports Institute Northern Ireland*

Sports Institute Northern Ireland (SINI) is a partnership between Sports Council and the University of Ulster (UU). SINI works with athletes and coaches at the UU, Jordanstown and in three Performer Development centres in Cookstown, Lisburn and West Belfast to improve athletic performance. SINI provides services to three categories of athletes:

- A. Athletes receiving intensive, individually tailored and integrated services out of the main SINI base.
- B. Athletes receiving a limited range of services from SINI staff out of a Performer Development Centre.
- C. Athletes receiving services as part of a SINI delivery to a squad group.



The table below provides more detail of services available from SINI.

Performance Planning	Technical planning with the athlete and their coach to identify appropriate services, integrate these into the annual plan and ensure implementation against targets.
Performance Skills	A service that enables each athlete to acquire the coping skills necessary for the performance environment, including how to minimise distractions and maximise performance under pressure.
Strength & Conditioning	Delivery of individualised sport specific programmes to develop robust athletes showing gains in the physical aspects necessary for competition at world level.
Sports Medicine	Services that ensure athletes reach and maintain optimum physical health and are able to perform effectively within the performance environment
Performance Science	A range of sport science services that involve the profiling and monitoring of athlete performance. Information gathered enables prescription of specific individualised strategies that may include for example: <ul style="list-style-type: none"> <li>• Adjustments to the training programme to produce physiological adaptation (exercise physiology);</li> <li>• Application of video technology to enhance coach feedback (performance analysis); and</li> <li>• Specific fuelling and hydration strategies to enhance performance (performance nutrition).</li> </ul>

In addition to supporting athletes from 28 different sports, SINI also provides services to support the development of High Performance Coaches through programmes that integrate with those operated by Sports Council. These programmes aim to build the skills and awareness of cutting edge practice necessary to facilitate performance at world-class level.

SINI collaborates with UK, Irish and International High Performance Systems in order to ensure that Northern Ireland's athletes are prepared to perform successfully at International Level. Examples:

- Collaboration with the UK High Performance System
  - Designed and hosted a 'Muscle Tendon Unit Think Tank' incorporating sports medicine experts from the UK, USA and Europe to devise more effective treatment strategies for muscle-tendon injuries.
  - Contribution to a practitioner development programme designed to fast-track new staff into the high performance environment.
  - Contribution to high performance coach development programmes being designed by UK Sport.
  - Support to NI athletes currently representing GB&NI in snow sports, wheelchair basketball, archery and shooting.
- Collaboration with the Irish High Performance System
  - Integrated service provision with the Irish Institute of Sport to ensure delivery to prospective Irish Olympians and Paralympians. This work also requires collaboration with the Olympic Council of Ireland. SINI leads on service coordination for the sports of triathlon, cycling, sailing and women's hockey.
  - Support to seven coaches currently working at Irish level, a number of these are likely to be selected on the Irish Olympic team.
- Collaboration with other International High Performance Systems

- Bench marking against proven successful systems in Canada with a specific focus on performance system development, high performance coach development and service provision.

➤ Successful Performances

- 2011/2012 13 SINI supported athletes won 26 medals at World, Commonwealth or European level.

### 3.5 Talent Systems

#### 3.5.1 Talent Identification and Development

Sports Council's Talent Identification and Development programme continues to build and develop systems to maximise the number of talented athletes within Governing Body pathways and develop strong local programme partnerships.

14 Governing Body officers are delivering and implementing programmes of support to the most talented athletes regardless of age, gender, disability or social background. The establishment of the talent network has enabled talent knowledge to be accessed, shared and applied in practice to improve Governing Body staff working within the talent programme. The Talent Officer workshop programme to date has focussed on:

- Talent profiling;
- Developing the Performer and the Performance;
- Mindset;
- Biological maturity and Talent;
- Parent education/Athlete support; and
- Social/Media networking.

Sports Council has worked with identified governing bodies and a number of key partners to establish the following specific talent projects:

- Canoeing Talent Identification programme;
- Badminton Talent Orientation and Development Project;
- Rugby Talent Identification programme;
- Southern Sports Partnership Sports Academy;
- North West Talent Project; and
- Be Active, Be The Best.

A programme of continuous coach development is on-going to address coaching issues which arise when working with young Talented performers in the areas of performance lifestyle and strength and conditioning.

#### 3.5.2 Club Development

Sports Council's Clubmark NI club development and accreditation programme continues to grow and develop. Sports Council is now working with 25 delivery partners on the programme including 15 governing bodies of sport and 10 regional consortia. Further Clubmark NI schemes are also due to be developed with additional delivery partners. Clubmark NI is currently supporting the development and profile raising of over 200 clubs.

A programme to develop coaches of children within voluntary sports clubs has been piloted by Sports Council in partnership with the Canoe Association Northern Ireland, Netball Northern Ireland and the Ulster Council GAA. This pilot programme included training for volunteer club-based coaches of children relating to the fundamentals of movement, fundamental movement skills and the key mechanics of coaching as well as mentor support from professionals within the

relevant governing body of sport. The mentor's role is to assist the volunteer coach to imbed their learning within the coaching practice within their club. Feedback on this programme to date has been positive with 80 per cent of coaches rating the programme as excellent and 20 per cent as good.

A pilot programme designed to develop the leadership skills of young people and to increase participation levels within their schools has been developed and delivered by Sports Council. The programme, entitled Activ8 Young Leaders, involved young people between the ages of 14 and 18 years participating in training that included sport and physical activity types, motivations and barriers to participation, active leadership and project planning. The young leaders from each school involved formed an Activ8 Team for their school, which was similar to a school council for sport and physical activity, and were then supported to develop a project that would increase participation within their school, including a project plan.

### *3.5.3 Coaching Development*

Sports Council continues to work closely with Coaching Ireland and sports coach UK to support identified governing bodies / Ulster branches in the production of coaching delivery plans. Athletics, canoeing, cricket, hockey, Gaelic games, rugby and swimming now have delivery plans in place and work is on-going with a number of other governing bodies to develop effective plans for their sport.

Mentoring and coach personal development planning continue to be key areas which partners are keen to explore and address. The cross-sport mentoring pilot project, involving cricket, hockey and rugby is in the final stages of review and has produced some excellent learning, including;

- Positive experiences/impact were delivered for both coaches and mentors;
- Planning and timing are crucial and 'season-specific' to each sport / organization;
- Identification of the right coach is equally important as the right mentor; and
- Programme of personal development and recognition and reward for mentors must be 'built-in'.

An evaluation report and supporting resource are now in the final stages of completion.

Learning gained from the Emerging Performance Coach pilot in 2009-10 established a coach personal development planning template, which has been successfully applied to a range of programmes, including:

- Southern Sports Partnership Coach Academy Programme;
- North West Coach Development Programme;
- Belfast City Council Coachmark programme; and
- Irish Football Association Women's Excellence / International coach development programme.

More than 45 coaches have now been provided with generic and individual development opportunities, including basic sports psychology, communication and planning skills, performance profiling and analysis.

The importance of providing specific support for coaches of children has been given greater emphasis in the past twelve months, particularly through the completion of the UK Coaching Children Action Plan and the Coaching Children Curriculum. It was within this context that the Talent Systems Unit worked with sports coach UK, IFA, GAA, Coleraine and Ballymoney Borough Councils and St John's Primary School, Whiteabbey to deliver a Coaching Children event on 6 June 2011.

The event provided 70 coaches from the Curriculum Sports Programme and Wildcats Activ8 Programme with specific continuous professional development support through attendance at two new workshops:

- Coaching the Whole Child: development of personal and social outcomes in and through sport such as Competence, Confidence, Connection, Character, Caring and Creativity.
- Empowering Coaching: explores the necessary conditions for a developmentally appropriate climate in coaching sessions to ensure children's experience of sport is positive and rewarding.

*"Events like this should be included in every conference. It was a great chance to team-build with the IFA coaches and more sessions like this would be beneficial for all"* (Games Development Manager, Ulster GAA).

The 6th UK Coaching Summit came to Belfast on 7 and 8 June 2011; the first time that the event had been hosted in Northern Ireland. The Summit is a key date in the coaching calendar for policy makers and system builders from across the UK and more than 250 delegates, from 28 different sports, were in attendance to address the following priorities:

- Recruitment and deployment of coaches, including management;
- Coach education and qualifications;
- The future coaching landscape; and
- Using coaching networks: matching national strategies with local needs.

Evaluations would suggest that this year's programme was positively received by most delegates:

- 95% of delegates rated the event as 'excellent' or 'good' (compared to 81% in 2010); and
- 86% of delegates rated the speakers as 'excellent' or 'good' (73% in 2010).

*"The event was great; it was my first time at a Summit and I would definitely want to come again. The breadth of choices of workshops was good – something for everyone"*

*"I left with the impression of a much more upbeat feeling than in 2010. There appeared to be a 'buzz' around the Summit that had been missing the previous year"*

*"Well done to Sports Council and sports coach UK for providing an excellent conference. I can honestly say it was one of the most enjoyable conferences I have attended. The right atmosphere was created from the beginning"*

#### *3.5.4 Practitioner Development Programme*

The Practitioner Development Programme (PDP) is a Sports Council funded programme that aims to develop the next generation of coaches, scientists and medics for the Northern Ireland sporting performance system. The PDP programme is modelled on the highly successful fast-track programme used by UK Sport to assemble their current batch of coaches and practitioners.

During 2010-11, 12 practitioners from coaching and support personnel backgrounds availed of a financial bursary to support personal development opportunities, and attended a series of workshops that allowed them to reflect on their particular coaching style and initiate and support positive changes within their work environments.

### *3.5.5 Anti-Doping*

The Pure Winner programme has continued to gain recognition and grow throughout Ireland. Recent education sessions have been held with Cricket Ireland squads, IFA Premiership League support staff and at the Premiership Managers Committee meeting. Successful outreach sessions have also been delivered at the Rowing Ireland National Indoor Championships and Cycling Ireland Pedal Fever Coaching Conference. Currently 30 governing bodies have achieved World Anti-Doping Code Compliance status. Additionally 13 governing bodies are developing and implementing Anti-Doping Education strategies.

With anti-doping continuing to be a fast paced, ever changing area and to ensure crucial, timely, key information and updates are provided to athletes and athlete support personnel, an electronic newsletter has been designed. To date two editions of "Pure Winner Post" have been circulated to the ever increasing target audience. This e-zine has been welcomed by both the Irish Sports Council and UK Anti-Doping.

The World Anti-Doping Agency (WADA) has continued to support and endorse the Pure Winner initiative as a partnership programme. Sports Council's Anti-Doping Education Officer has recently received and accepted a personal invitation from the Director General of WADA to work within the WADA outreach team delivering education to athletes and athlete support personnel in all sports at the London 2012 Olympic Games.

### *4.0 Sporting Events*

Hosting major events is an opportune way to showcase what Northern Ireland has to offer, and enhance its image on the world stage. Sporting events, large or small, provide an excellent opportunity to inspire young people to participate in sport, for talented athletes to raise their game, and instil a feeling of possibility among individuals, teams and society in general.

#### *4.1 Belfast City Marathon*

The 2011 Belfast City Marathon was a huge success – as well as it being the 30<sup>th</sup> Anniversary of the Belfast Marathon, a record-breaking number of entrants took part breaking the 20,000 barrier, making the occasion the biggest mass participation sports event in the Northern Ireland sports event calendar.

Kenya's Jacob Chesire clinched first place for the men with a time of 2:14:56 which was two minutes faster than last year's winner. The women's race was won by the Ukraine's Vera Ovcharuk in 2:46:04, just two minutes slower than last year's winner.

#### *4.2 Milk Cup*

Since it began in 1983, the Milk Cup has grown into one of the most prestigious and successful football competitions in the world. The competition brings together the finest of young footballing talent from across the globe; bringing the excitement and challenge of competing to the young players and officials and great entertainment for the spectators. Many famous names have graced this competition in the past with players such as Wayne Rooney, Ryan Giggs, David Beckham, Robbie Fowler and Peter Crouch all competing.

Now in its 29th year, the Milk Cup continues to provide a great opportunity for young players to experience international competition at the highest level. Denmark took the Elite crown, beating Northern Ireland 1:0; Aspire Academy beat Manchester United 5:1 to triumph in the Premier section; and Everton won the Junior category.

#### *4.3 Runher*

The popular female-only race, is fast becoming a regular fixture on the athletics calendar. Now with two annual events (this year in May and October), the event is now in its fifth year and is going from strength to strength. Participants have increased ten-fold since the first year to 2,500 in 2011. Runher is now the third-biggest indigenous running event in Northern Ireland, behind the Belfast Marathon and the Lisburn Half Marathon.

#### *4.4 International Festival of Orienteering*

A major international event was hosted in Northern Ireland this year for the sport of Orienteering. The JK Festival of Orienteering was held on Easter weekend at a variety of venues, primarily Stranmillis College Belfast as well as Tyrella and Slieve Croob in Co Down. The four-day international Orienteering event took place for the first time ever in Northern Ireland. The event consisted of four traditional Foot Orienteering events, three Trail events, and String courses for young children on all four days. A total of 2,097 competitors took part in the various events, including 323 international visitors from 23 different countries. Over 2,100 competitors took part in the races on the Saturday and Sunday, while 1,600 took part in the Sprint race on the Friday and in the Relays on the Monday. Included in the races on the Friday and Sunday were IOF World Ranking Events for the elite competitors.

#### *5.0 Corporate Services*

Corporate Services are seen to be the ‘backbone’ of Sports Council – ensuring efficient and effective administration in sport. The Corporate Services Unit provides a good working environment for the whole organisation through effective delivery of: Financial Management; Human Resources; Information Technology; Internal Audit and Risk Management; Investment Assurance; Marketing; and Policy Planning and Research.

#### *6.0 Policy Planning and Research (PPR)*

##### *6.1 Sports Matters*

Sports Council works in partnership with the Department of Culture, Arts and Leisure (DCAL) to deliver on “Sport Matters: The Northern Ireland Strategy for Sport and Physical Recreation, 2009-2019”.

This Strategy sets out a new shared sporting vision of ‘a culture of lifelong enjoyment and success in sport’, as well as the key strategic priorities for sport and physical recreation, and informs the direction of future investment – underpinning three areas: participation, performance and places.

It sets out the case for on-going and increased investment in sport and physical recreation to deliver a range of sporting outcomes and support the wider social agenda in areas such as education, health, the economy and the development of communities over the period 2009-2019. It explains how sport in Northern Ireland will be developed over the next ten years and affirms Government commitment to put in place effective structures and mechanisms in support of a vision.

The success of “Sport Matters” and the achievement of the high levels targets are dependent on the delivery of the key steps. Following the launch of the (SMIGs) in October 2010, members were asked to articulate their organisation/ sector’s progress to date against the Key Steps identified within “Sport Matters”.

Following the first meeting of the Sport Matters Implementation Groups (SMIGs) in January 2011, members were asked to detail the key steps/actions that the organisation/ sector they represent could undertake over the period 2011-15 to contribute towards the achievement of each target. Sports Council is responsible for coordinating the implementation of "Sport Matters" and produced an overview of members' proposed actions against each of the high level targets in an overarching Sport Matters Action Plan. This Action Plan, produced by Sports Council, was approved at the last Sport Matters Monitoring Group (SMMG) meeting on 5 October 2011. Over the period October 2011- March 2012, Sports Council has co-ordinated the development and delivery of the following implementation milestones:

1. Production of a draft Sport Matters Progress Report (Phase II) covering the period Oct 2010-Sept 2011;
2. Production of A5 Glossy Sport Matters Progress Report to raise awareness of Sport Matters and highlight work undertaken to date by all stakeholders; and
3. Delivery of three Sport Matters roadshows across NI in collaboration with DCAL, Chief Leisure Officers Association (CLOA) and Skillsactive (NI).

## 6.2 *Research Reports*

The following research reports were commissioned and launched during 2011/12:

### ➤ *Sport and Physical Activity Survey (SAPAS)*

In 2008, Sports Council commissioned Ipsos MORI to conduct SAPAS: the largest and most comprehensive piece of research on sport and physical activity undertaken in Northern Ireland since 1994. SAPAS provides a complete and very detailed picture of adults' physical activity levels across four life domains including home, work, getting about, and sport and recreation.

Data were captured and analysed with regard to frequency, duration and intensity of all relevant activities in the home, work, getting about, and sport and recreation domains. In addition, SAPAS covers a wide range of aspects related to sport such as sports participation, club membership, coaching, volunteering, and attendance at live sporting events. The research results will inform policies aimed at increasing the proportion of the population in Northern Ireland who exercise regularly through sport and physical activity and policies for general health improvement, including the management of overweight and obesity, and understanding smoking behaviour and alcohol consumption.

### ➤ *Coaching Workforce Survey*

The survey provides information on the state of the sports coaching workforce in Northern Ireland in terms of the profile of the coaches themselves, their roles within sport, the people to whom they deliver coaching, their experience, qualifications and the challenges and opportunities they face.

The geographic scope of the research is Northern Ireland but may include coaches resident in the Republic of Ireland who deliver in sports which operate on an all-Ireland basis (e.g., boxing, GAA and rugby union). The results are presented in a form which allows analysis by sport and by area (depending on sample size), as well as by coaching capacity (voluntary, part-time and full-time).

### ➤ *Economic Importance of Sport*

The report focuses on the economic importance of sport to Northern Ireland in 2008, providing additional comparisons with estimates from 1998 and 2004. The methodology employed is based on national income accounting and the income and expenditure flows between sub-sectors of the economy. By using the latter we can derive a monetary value for the sport production (value added) which is consistent with the national statistics framework and crucially avoids the problem of double counting.

➤ *Commonwealth Games Report*

The report presents a comprehensive analysis of Northern Ireland's performance at the Commonwealth Games in Delhi 2010. Comparisons are made over time (1950-2010) between:

- Northern Ireland, other Commonwealth countries and specifically the home countries (England, Wales and Scotland);
- Athletes representing Northern Ireland in different types of events including men, women and men and women combined (mixed) events;
- Different sports or disciplines in which Northern Ireland's athletes competed.

6.3 *New UK – Wide Equality Standard for Sport*

Sports Council in partnership with Sport England, SportScotland, Sport Wales and UK Sport have developed a new vehicle for widening access and increasing the participation and involvement in sport and physical activity by under-represented individuals, groups and communities. The Equality Standard will assist sports' organisations in developing equality-proofed policies and robust action plans and allow for performance to be assessed, ensuring continuous improvement. Legislation across the home countries outlines protected characteristics that individuals and groups of individuals share. This ensures that people who share these characteristics are protected from discrimination. In addition, public sector bodies are required to:

- Advance equality of opportunity between persons who share protected characteristics and persons who do not and;
- Foster good relations between persons who share a relevant protected characteristic and persons who do not.

The Equality Standard is a mechanism through which the sports councils are able to meet their equality duties. It supports governing bodies to consider and engage with equality, both within their internal structure and process, and in the form of developing actions and initiatives which encourage participation in sport by people who share one of the protected characteristics.

Sports Council is a member of the Sports Council Equality Group (SCEG), a body formed to promote and encourage access to sports and physical recreational activities amongst under-represented groups. SCEG comprises of members from each of the home country sports councils and UK Sport and works to address any equality issues sports may have. PPR will be the lead team in guiding governing bodies and sporting organisations in Northern Ireland through the standard whilst representing the Northern Ireland sports sector on SCEG. In 2011/12, Sports Council successfully identified eight different organisations that have committed to achieving Foundation level of the UK Equality Standard, including:

- Northern Ireland Sports Forum;
- Countryside Access and Activities Network;
- Disability Sport Northern Ireland;
- Irish Football Association;
- Ulster Gaelic Athletic Association;
- Irish Rugby Football Union – Ulster Branch;
- Ulster Hockey Union; and
- Cricket Ireland.

6.4 *Information Requests & FOI*

During 2010-11, the PPR team received a total of 415 requests for information including 355 from DCAL and 60 under Freedom of Information legislation. A total of 341 were responded to within the required time-frame. This produces an overall percentage response for the year of 82%.

A total of 190 hrs were taken to respond to the 60 requests under the Freedom of Information.



## *6.5 Safeguarding Children in Sport*

As of 31 March 2011, a snapshot was taken of the overall ratings following the ongoing NSPCC Safeguarding in Sport assessment of governing bodies and sporting organisations covering the 6 “Getting it Right” standards. A total of 32 organisations have achieved an overall Limited level of assurance, 22 of which have achieved an overall assurance rating of Satisfactory. Highlights during Q4 and overall for 2011-12 include:

The following organisations are now assessed as Satisfactory (formerly Limited):

- Canoe Association Northern Ireland;
- Ulster Hockey Union;
- Ulster Badminton;
- Ulster Branch Irish Table Tennis Association;
- UB Tennis Ireland;
- UB Irish Amateur Rowing Union; and
- Mountaineering Ireland.

In addition, the following organisations also made significant progress across the six standards:

- 2 & 4 Wheel Motorsport;
- Paralympics Ireland; and
- Triathlon Ireland Ulster Branch.

## *6.6 Monitoring*

Over the last five years Sports Council has invested over £60m in Capital projects which are monitored for a period of five years. A total of 103 projects are now complete and have entered Sports Council’s monitoring framework. A total of 78 projects submitted End of Year monitoring returns in April 2011. Following evaluation of the reports it showed a total of 108,709 participants took part in sport and physical activity at these projects throughout the year against a target of 62,065. Going forward 103 projects will be required to submit returns in April 2012.

As well as the evaluation of End of Year reports, regular monitoring is carried out to ensure that the investment has been used for the purpose for which it was granted, ascertains if a project has achieved agreed aims and objectives, identify problems early in the project life cycle enabling timely resolution, examine the impact of awards both on individual projects and on wider areas of sports development and safeguard the Council’s reputation as a responsible distributor of grants.

### **Significant Changes in Non Current Assets**

The movement on non-current assets is set out in note 10 to the financial statements. The net book value of assets decreased from £6,661,781 to £6,437,282, following a number of new additions and specifically work carried out on the redevelopment of Tollymore National Outdoor Centre. Depreciation charge for the year was £466,260.

### **Retained Funds at the Year End**

The general reserve showed a surplus of £708,097 (2010/11: restated surplus £1,961,639) for the year. The prior year general reserve was restated as a result of implementation of IAS20: Government Grant, which resulted in the deferred capital reserve being removed and transferred to the general reserve.

### **Going Concern**

The Accounts of Sports Council are produced on the going concern basis. The Sports Council is not aware of any reason to adopt a different basis.

### **Events After the Reporting Period**

There have been no balance sheet events since the year-end that would affect the reader's understanding of these accounts.

### **Audit**

So far as I, the Accounting Officer of Sports Council am aware, there is no relevant audit information of which the Sports Council's auditors are unaware; and I have taken all the steps that I ought to have taken to make myself aware of any relevant audit information and to establish that the Sports Council's auditors are aware of that information.

The audit fee for the work performed by the staff of the Comptroller and Auditor General during the reporting period, and which relates solely to the audit of these Financial Statements, was £25,000 notional costs (2010/11: £20,000 notional cost).

The Comptroller and Auditor General may also undertake other statutory activities that are not related to the audit of the body's Financial Statements such as Value for Money reports. No such activity took place during the year.

## **Annual Report - Remuneration Report**

### **Remuneration Policy**

The remuneration of senior civil servants is set by the Minister for Finance and Personnel. The Minister approved a freeze on senior pay in respect of 2010/11 and 2011/12 pay awards, in line with the Executive's decision in Budget 2011-15 to mirror the UK Coalition government's commitment to impose pay restraint.

The pay system in place for senior civil servants in the Northern Ireland Civil Service is currently under review.

Within the Sports Council, the Chief Executive is employed on terms analogous to Senior Civil Service Grade 5, while all other executive directors are employed analogous to Grade 7.

As part of the annual pay award, all staff with acceptable performance receive a base pay uplift. There is also a 'Special Bonus Scheme' in place which rewards exceptional performers with a non-consolidated bonus. The non-consolidated bonuses are payable to a proportion of staff as part of the annual pay award. The Staffing Committee agreed that no payments would be made for performance during 2011/12. The equal pay settlement was paid to staff in May 2011. The pay remit for 2009/10 was approved by the Department of Finance and Personnel and paid in August 2011. The 2010/11 and 2011/12 pay remit was paid in April 2012.

The Chief Executive is employed on terms analogous to Senior Civil Service. He is not eligible to receive a non-consolidated bonus payment as part of the 2011/12 pay award. The pay remit for 2008/09 continues to be awaiting approval from DCAL/DFP, resulting in delays for subsequent pay awards.

The Sports Council Staffing Committee is responsible for approving the Chief Executive's salary and assessing his performance. Its membership is made up of the following Council Members:

<b>Staffing Committee</b>
Mr J D'Arcy (Chairman) - Appointed 1 March 2012
Mr D O'Connor (Vice Chairman) – Appointed 1 March 2012
Mr B McAuley – Appointed 1 March 2012
Ms R Mallon – Appointed 1 March 2012
Cllr J Rodgers (Chairman) – End of Term 29 February 2012
Ms U Duncan – End of Term 29 February 2012

All other senior staff positions above Deputy Principal follow the NICS pay and grading spine policy. The Chief Executive assesses all Directors performance.

### **Service Contracts**

Sports Council staff appointments are made in accordance with the Sport Council Recruitment and Selection Policy and Procedures, which requires appointment to be on merit on the basis of fair and open competition but also includes the circumstances when appointments may otherwise be made.

Unless otherwise stated below, the officials covered by this report hold appointments, which are open-ended. The notice period or compensation for early termination (other than for misconduct) of a contract is 3 months for the Chief Executive and Directors. Policy relating to notice periods and termination payments is contained in the Sports Council Staff Handbook and individual Terms and Conditions of Employment.

Eamonn McCartan, Chief Executive was appointed in June 1994. This position is permanent within the definition above as are the executive director positions. Eamonn McCartan has been

Chief Executive for the period of these accounts and up to the 2 May 2012. From 1 June 2012, Nick Harkness, Director of Participation was appointed as Acting Chief Executive.

### **Audited Remuneration and Pension Entitlements – Senior Staff**

The following section provides detail of the remuneration and pension interests of the Chief Executive and Directors of Sports Council.

#### **Audited Information**

Employee	2011-12			2010-11		
	Salary £'000	Bonus £'000	Benefits in kind £	Salary £'000	Bonus £'000	Benefits in kind £
Eamonn McCartan Chief Executive	90-95	-	200	90-95	-	200
Shaun Ogle Director of Performance	60-65	-	200	60-65	-	200
Nick Harkness Director of Participation	60-65	-	200	60-65	-	200
Andrew Sloan Director of Corporate Services	60-65	-	200	60-65	-	200

#### *Sports Council Members Emoluments*

The Chairman received honorarium totalling £10,000 (2010/11: £10,000). The Chairman's honorarium is not recharged to the Lottery Distribution Account. The Vice-Chairman received £3,500 (2010/11: £3,500), and this was fully recharged to the Lottery Distribution Account. No emoluments were paid to other Sports Council members in respect of Lottery activities. The Sports Council does not pay any pension contributions on behalf of the Chairman or Vice-Chairman.

#### *Salary*

'Salary' includes gross salary; overtime; reserved rights to London weighting or London allowances; recruitment and retention allowances; private office allowances and any other allowance to the extent that it is subject to UK taxation and any gratia payments. This report is based on payments made by the Sports Council before any deduction of recharges to the Lottery Fund.

#### *Benefits in kind*

There is currently a PAYE Settlement Agreement in place which covers the payment of tax and NIC in respect of all luncheon vouchers paid to staff.

#### *Bonuses*

Staffing Committee has decided that no bonuses will be paid for the performance period 2011/12.

### *Median Earnings*

The median earnings of the Sports Council workforce is £28,335, the ratio between this and the earnings of the highest paid director is 1:3.21.

### *Core Exit Packages*

The Sports Council processed no exit packages.

### *Sports Council Pensions*

The Sports Council participates in the Northern Ireland Local Government Officers' Superannuation Committee Scheme (NILGOSC) and made contributions for 108 employees, of which, 5 were employed for part of the year. The NILGOSC scheme is a 'final salary' scheme which is administered by the NILGOSC. The benefits paid under the Scheme are based on length of membership and final salary. NILGOSC maintain a fund to provide for the payment of current and prospective benefits to members of the Scheme. In order to ensure that this objective is achieved, the Committee must determine a suitable investment strategy, which provides both a high return on investments and an acceptable level of risk.

Employee contribution rates are based on pensionable pay and are in the range 5.5%-7.5%. For 2011/12 the rates were as follows:

<b>Band</b>	<b>Range</b>	<b>Contribution Rate</b>
1	£0 - £12,900	5.5%
2	£12,901 - £15,100	5.8%
3	£15,101 - £19,400	5.9%
4	£19,401 - £32,400	6.5%
5	£32,401 - £43,300	6.8%
6	£43,301 - £81,100	7.2%
7	More than £81,100	7.5%

The employer contribution rate for 2011/12 was 18%.

For any membership accrued before 1 April 2009 benefits will accrue at a rate of 1/80th of the employee's final year pensionable pay and an automatic tax free lump sum of three times their pension. For all membership accrued from 1 April 2009 benefits accrue at a rate of 1/60th of final pensionable pay for each year of service but with no automatic lump sum (members can choose to give up some of their pension to provide a lump sum). Additional Voluntary Contributions (AVC) can be paid through the NILGOSC in-house AVC provider, Prudential.

Further details about the NILGOSC pension scheme can be found at the website [www.nilgosc.org.uk](http://www.nilgosc.org.uk) and note 3 to the accounts.

**Audited Information**

Employee	Accrued pension at age 65 as at 31/3/12 and related lump sum	Real increase in pension and related lump sum at age 65	CETV at 31/3/12	CETV at 31/3/11	Real increase in CETV
	£'000s	£'000s	£'000s	£'000s	£'000s
Eamonn McCartan Chief Executive	35-40 plus 100-105 lump sum	0-2.5 plus (2.5-5) lump sum	884	832	151
Shaun Ogle Director of Performance	20-25 plus 50-55 lump sum	0-2.5 plus (0-2.5) lump sum	381	334	97
Nick Harkness Director of Participation	20-25 plus 55-60 lump sum	0-2.5 plus (0-2.5) lump sum	371	314	105
Andrew Sloan Director of Corporate Services	10-15 plus 25-30 lump sum	0-2.5 plus (0-2.5) lump sum	174	138	57

*Cash Equivalent Transfer Values*

A Cash Equivalent Transfer Value (CETV) is the actuarially assessed capitalised value of the pension scheme benefits accrued by a member at a particular point in time. The benefits valued are the member's accrued benefits and any contingent spouse's pension payable from the scheme. A CETV is a payment made by a pension scheme or arrangement to secure pension benefits in another pension scheme or arrangement when the member leaves a scheme and chooses to transfer the benefits accrued in their former scheme. The pension figures shown relate to the benefits that the individual has accrued as a consequence of their total membership of the pension scheme, not just their service in a senior capacity to which disclosure applies. The CETV figures, and from 2003-04 the other pension details, include the value of any pension benefit in another scheme or arrangement which the individual has transferred to the NILGOSC pension arrangements. They also include any additional pension benefit accrued to the member as a result of their purchasing additional years of pension service in the scheme at their own cost. CETVs are calculated in accordance with The Occupational Pension Schemes (Transfer Values) (Amendment) Regulations and do not take account of any actual or potential reduction to benefits resulting from Lifetime Allowance Tax which may be due when pension benefits are taken.

*Real increase in CETV*

This reflects the increase in CETV effectively funded by the employer. It does not include the increase in accrued pension due to inflation, contributions paid by the employee (including the value of any benefits transferred from another pension scheme or arrangement) and uses common market valuation factors for the start and end of the period.



**Nick Harkness**  
**Acting Chief Executive and Accounting Officer**  
**Sports Council for Northern Ireland**

**Date: 31 July 2012**

## **Statement of the Council's and Accounting Officer's Responsibilities**

The Sports Council is required to prepare a statement of accounts for each financial year in accordance with the Recreation & Youth Service (Northern Ireland) Order 1986 and accounts direction given by DCAL and with the approval of the Department of Finance and Personnel.

The accounts are prepared on an accruals basis and must give a true and fair view of the state of affairs of the Sports Council's activities at the year-end and of its net expenditure, changes in taxpayers' equity and cash flows for the financial year.

In preparing the accounts, the principal Accounting Officer is required to:

- observe the accounts direction issued by DCAL including the relevant accounting and disclosure requirements and apply suitable accounting policies on a consistent basis;
- observe the current version of the Government Financial Reporting Manual (FReM);
- make judgments and estimates on a reasonable basis;
- state whether applicable accounting standards have been followed, and disclose and explain any material departures in the accounts; and
- prepare the accounts on a going concern basis, unless it is inappropriate to presume that the body will continue in operation.

The Accounting Officer for DCAL has designated the Chief Executive of the Sports Council as the Accounting Officer for the Sports Council. His relevant responsibilities as Accounting Officer, including his responsibility for the propriety and regularity of the finances for which he is answerable and for the keeping of proper records and for safeguarding Sports Council's assets, are set out in the Non-Departmental Public Bodies' Accounting Officer Memorandum issued by the Northern Ireland Department of Finance and Personnel, the guidance contained within 'Managing Public Money Northern Ireland' also issued by the Department of Finance and Personnel (DFP).

Eamonn McCartan was the Chief Executive and Accounting Officer for the period covered by these accounts, and up to 2 May 2012. From the 1 June 2012, Nick Harkness, Director of Participation, has been appointed as Acting Accounting Officer.

## **Statement on Internal Control**

### **Scope of Responsibility**

As Accounting Officer, I have responsibility for maintaining a sound system of internal control that supports the achievement of the Sports Council's policies, aims and objectives, whilst safeguarding the public funds and departmental assets for which I am personally responsible, in accordance with the responsibilities assigned to me in Managing Public Money; and ensuring compliance with the requirement of Sports Council's Management Statement, Financial Memorandum and Statement of Financial Requirements.

The Sports Council's Management Statement sets out the relationship between DCAL and the Sports Council, and defines the financial and administrative framework within which the Sports Council operates. The Sports Council's Financial Memorandum, which should be read in conjunction with the Management Statement, sets out the framework for the management and control of the finances of the Sports Council. These documents are in addition to, and not in substitution for, any guidelines or directions issued by DCAL on the exercise of any individual functions, powers and duties of the Sports Council.

The Management Statement and Financial Memorandum have been approved by the Minister for Culture, Arts and Leisure, DFP and the Public Service Improvement Unit of the Office of the First Minister and Deputy First Minister.

The Sports Council also adheres to best practice as per the Lottery Financial Directions. These directions are currently incorporated within the Sports Council's Management Statement and Financial Memorandum.

I act in accordance with both the Sports Council's Management Statement and Financial Memorandum, and the DFP Memorandum, "The Responsibilities of a Non Departmental Public Body Accounting Officer", which sets out my accounting responsibilities. My responsibilities include ensuring that the Sports Council produces a three-year corporate plan and an annual business plan within the timescales agreed with DCAL. The plans are reviewed regularly by senior management and by the Sports Council to determine progress. Quarterly accountability meetings are held with officials from DCAL, to also monitor progress.

### **The Purpose of the System of Internal Control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives, it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of the Sports Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the Sports Council for the year ended 31 March 2012 and up to the date of approval of the annual report and accounts, and accords with Treasury Guidance.

### **Capacity to Handle Risk**

The Senior Management team takes responsibility for applying and overseeing the application of the risk management process primarily to ensure that it is operating as intended, to challenge the content of the risk registers and enable myself to report on the process to the Sports Council. In addition to reviewing the risk framework, all recommendations received from both the internal and external auditors are reviewed, with controls being enhanced or introduced as necessary.

In terms of project risk, skilled and competent staff undertake financial and governance health checks for high value projects. This is coupled with annual governance checks of the Sports



Councils governing bodies.

All staff are expected to work within the Sports Council's policies on risk management; alert management to emerging risks or control weaknesses; participate fully in the risk management process; and assume responsibility for risks and controls within their own areas of work.

Training is undertaken throughout the year to reduce risk. All new members of staff were taken through an extensive induction programme which includes: employment, finance and accountability arrangements. AccessNI checks (criminal record) were carried out on all relevant posts. Section 75 training on equality was also made available to all staff.

The Human Resources team underwent further training on the SelectHR system to maximise its usage and ensure the accurate and timely reporting of data. Several staff attended CIPFA courses on improving public accountability. All staff attended Health and Safety Lone Worker training and Tollymore National Outdoor Centre staff underwent customer care training. The Human Resource team are qualified in the health and safety qualification NEBOSH. A few line managers attended mentoring in terms of their management skills and behaviours.

Staff and a number of grant recipients were trained on Recruitment & Selection best practices in order to minimise any risk of cases being taken against the said parties.

Sports Council is also currently funding a number of people to undertake courses aimed at increasing their knowledge, whilst reducing risk for the organisation:

- Four members of staff were being funded to undertake Accountancy Qualifications with one member of staff qualifying during this time;
- Two members of staff are being funded to undertake PhDs in the areas of Policy & Research and Sports Sponsorship;
- One staff member is being funded to undertake a PgDip in Organisation Management; whilst another is being funded to undertake an LLM in Business Law; and
- One Manager is being funded to undertake an MSc in Business Improvement, whilst the other is being funded to undertake an MSc in Executive Leadership, who qualified during this time.
- One Manager has undertaken a Masters in Public Administration.
- Three members of staff are currently completing the MSc in Sports Development & Coaching, two whom qualified and graduated during this time; one is completing the Masters in Business Administration and one is studying for their CIPD.

All new policies introduced during the year have been fully consulted on and screened for Section 75 compliance.

## **The Risk and Control Framework**

### **1. Risk Management Policy and Register**

The Sports Council has an established risk management policy (the Policy), which covers all the Sports Council's activities. The Policy explains the underlying approach to risk management, documents the roles and responsibilities of Sports Council, the Accounting Officer, Heads of Unit, Operations Group, staff and the Audit Committee. It also outlines key aspects of the risk management process and identifies the main reporting procedures. In particular the Policy outlines the inextricable link between risk management and the corporate and business planning process.

The Policy is complemented by a risk management manual which provides guidance to Sports Council staff and Members on the on-going process within Sports Council to ensure that risks are known, understood and managed. The manual is designed to enable staff at all levels to have an understanding of the processes adopted within Sports Council to ensure the identification and management of critical risks.

Sports Council has a corporate risk register in place which identifies the key risks facing the organisation. This register has been developed in line with best practice and is subject to regular review and update. The register outlines those risks which if materialised would threaten the achievement of objectives. All risks are being managed within an appropriate tolerance level. The corporate risk register is reviewed by both the Audit Committee and Council at each meeting.

## 2. Investment Policy

The Sports Council operated its Investment Policy throughout the year, which is designed to ensure the Sports Council:

- Complies with the Department of Finance and Personnel's requirements for the Sports Council, as a Non-Departmental Public Body, to adhere to the Northern Ireland Guide to Expenditure Appraisal and Evaluation (Guidance for Northern Ireland Departments on the Appraisal, Evaluation, Approval and Management of Policies, Programmes and Projects) and satisfy public accountability requirements;
- Applies the principle of proportionate effort, thus ensuring that undue burden is not placed on applicants or indeed Sports Council staff; and
- Improves the efficient and effective operation of the Sports Council activities, ensuring best practice and consistency across the organisation. The business case methodology is used to define problems and find solutions to offer the best value for money for the Sports Council. The risk management process provides the Sports Council with an increased understanding of risks, thus improving decision-making to adapt to changes and avoid failures. The monitoring and evaluation process provides lessons to improve the decision-making process and justifies the case for increased expenditure in sport.

The three specific policies implemented throughout the Sports Council were as follows:

- The Sports Council Business Case Policy – designed to outline policy recommendations for the formal use of Business Case methodology in all Sports Council investments;
- The Sports Council Risk Management Policy – designed to outline policy recommendations for the formal framework for risk assessment and management in all Sports Council investment decisions, particularly at a programme and project level; and
- The Sports Council Monitoring Policy – designed to outline policy recommendations for the formalisation of a monitoring and evaluation framework at a corporate, programme and project level.

During 2009 Sports Council updated the Risk Management and Monitoring Policy. These documents were approved by Council in October 2009.

An Evaluation Policy was also produced and approved by Council in December 2009. The aim of this policy is to establish a consistent approach to evaluation across the Sports Council which is relevant to all programmes, projects and policies regardless of the source, scale and type of investment. This policy should be considered in conjunction with the Sports Council Business Case Policy 2004 and complements the revised Monitoring Policy.

## 3. Conflict of Interests

The Sports Council operates a Conflict of Interest policy. The policy was updated and approved by Council in February 2010. Throughout the year the Sports Council has abided by the procedures for handling potential conflicts of interest between its members and its officers and organisations submitting projects. These procedures include maintenance of a register of interests. Sports Council members or officers declaring any direct interest in grant applications exclude themselves from the decision-making process.

#### 4. Fraud

The Sports Council has an approved Anti-Fraud and Corruption policy. This policy covers the prevention, detection and management of fraud and / or corruption and fair dealing in matters pertaining to fraud and / or corruption. It aims to raise the awareness of fraud and its prevention and to give guidance to both the reporting of suspected fraud and how the investigation of that report will proceed.

Sports Council's Anti-Fraud and Corruption policy was updated in May 2011 to reflect new legislation, i.e. the Bribery Act; revised Department procedures and current best practice. The new policy includes guidance on the Service Level Agreement between DCAL and DARD Central Investigation Services (CIS). DARD CIS now provide a dedicated resource to investigate cases of suspected internal and external fraud and irregularity and has the authority to conduct criminal investigations.

#### 5. Value for Money

The Sports Council ensures it applies value for money principles in all of its practices. This is carried out at the top level via the investment policy that intentionally covers value for money within the production of business cases for funding. The Sports Council also includes value for money during tendering exercises for the procurement of goods/services.

DCAL has a service level agreement in place with Central Procurement Division, regarding the use of their services during procurement/construction exercises. The Sports Council falls within the remit of this service level agreement and has implemented it. In addition, the Sports Council applies the government policy of achieving excellence in construction.

#### 6. Inefficiency

The Sports Council avoids inefficiency through applying its investment policies and adhering to government procurement guidelines. In addition, the budgeting process and production of management accounts ensures that funds are allocated to projects which have been identified as priority areas.

The Sports Council continually reviews its organisation structure with the aim to ensure efficiencies are made and the harmonisation of procedures across the organisation.

#### 7. Loss of Grant

The Sports Council has terms and conditions in place for all grant awards. These terms and conditions outline what the grant recipient must adhere to and they also incorporate a clause which enables clawback of grant paid if terms and conditions of award are not met. In addition, the Sports Council has procedures manuals in place which outline the detailed processes which a grant award must go through before monies are released. Procedures are subject to periodic review by internal audit to assess adherence by the Sports Council, and any recommendations to further enhance controls/procedures are incorporated.

#### 8. Additionality Principle

This term refers to the policy that Lottery funding should be additional to and clearly distinct from public expenditure and provision. The Sports Council ensures the additionality principle is implemented via its NLDF Policy, budget setting process and through a challenge fund process for all grant programmes which reviews such areas as financial viability, partnership funding etc.

#### 9. Assurance on Information Risks

Sports Council is fully committed to protecting the privacy of all individuals including staff,

contractors, service users and others, by ensuring lawful use of their personal information. A Data Protection Policy was approved by Council in June 2009. The purpose of this policy is to set out how Sports Council will ensure that it complies with the provisions of the Data Protection Act 1998. The policy has been implemented throughout the organisation.

### **Review of Effectiveness**

As Accounting Officer, I have responsibility for reviewing the effectiveness of the system of internal control. My review of the effectiveness of the system of internal control is informed by the work of the Internal Auditors and the Senior Managers within the Sports Council who have responsibility for the development and maintenance of the internal control framework, and comments made by the External Auditors in their Report to those charged with Governance and other reports. I have been advised on the implications of the result of my review of the effectiveness of the system of internal control by the Sports Council, the Audit Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

The Sports Council and DCAL reviews the Sports Council Management Statement with the aim to ensure it complies with DFP guidance, best practice and to ensure it remains robust.

The Sports Council continues to review its programmes and procedures in order to ensure that it meets appropriate standards, best practice and continues to work towards efficiencies. This will continue in 2012/13 via reviewing policies and procedures, training programmes and reassessing contractual agreements.

Sports Council obtains assurances on its system of internal control through its Audit Committee. The Audit Committee met on 6 occasions during the year and received progress reports from both the Sports Council's external auditor on the financial statements and its internal auditor regarding work completed to date. The Audit Committee reported back to the Sports Council following each of its meetings.

Sports Council's Internal Auditor has provided a satisfactory level of assurance for Sports Council within the draft annual assurance report which covers the period 1 April 2011 to 31 March 2012. A similar level of assurance is expected for the Sports Institute Northern Ireland. Internal Audit awarded two limited opinions in relation to Sports Council's Data Management System and Stores Control at Tollymore National Outdoor Centre. Management has already taken steps to address the priority areas identified within each of the internal audit reports. While these systems do not fulfil their intended purpose and objectives, they do not render the overall system of internal control within Sports Council limited. This reflects the relatively small volume of personal data processed by Sports Council and the fact that critical system weaknesses in relation to asset/inventory management identified at Tollymore National Outdoor Centre are not present in either Sports Council or SINI.

The work of Sports Council's Internal Auditor has been integral to improvements within the Sports Council's governance, risk and control frameworks and the Committee both endorses the work of Internal Audit and believes the function to add value. This has been formally recognised in the external quality assessment of Sports Council's internal audit function which was completed in May 2011. The review concluded that Sports Council's internal audit function is compliant with the Government Internal Audit Standards.

Sports Council has a risk register in place that is reviewed regularly by the Senior Management team. It is also reviewed by the Audit Committee and presented to the Council.

Throughout the year I obtained assurance on risk management and control procedures from Senior Managers, based on information and reports produced by them. Quarterly Assurance Statements are sent to DCAL, these documents provide updates on current issues which myself and Senior Managers are addressing. I am satisfied that systems of internal control were adequate in 2011/12.

The Sports Council has a procedure in place to ensure that all losses are appropriately handled and

reported to DCAL. During the year 2011/12 Sports Council obtained approval from DCAL to write off an unrecoverable debt of £851. Other losses which may incur write off in 2012/13 are detailed below under important issues which may impact on controls.

### **Important Issues Which May Impact on Controls**

Sports Council were subject to a loss arising from a supplier going into liquidation prior to delivery of goods. Three other issues regarding budgetary pressures; grant recovery; and governance arrangements also arose during the year and are detailed below:

- *Insolvent Supplier* - Sports Council was made aware of the liquidation of a supplier post payment and pre delivery of goods. There were no control failures in terms of the procurement of goods, as these were procured in line with CPD protocols. At this stage, full recovery is not likely and Sports Council is liaising with the appointed liquidator.
- *Budgetary Pressure* - Sports Council was advised that the delivery of the primary structure of a grant funded capital project had been badly affected by severe storm. Due to the December monitoring round being the last monitoring round of the financial year, Sports Council in conjunction with the grant recipient provided an easement of £2.25m to DCAL. As a result of this easement to the 2011/12 budget there will be budgetary pressures during 2012/13. Sports Council is liaising with DCAL on obtaining funding through the June 2012 monitoring round.
- *Recovery of Grant* – A grant recipient entered into a vesting agreement with a supplier for the purchase of equipment. The supplier went into administration and grant recipient was advised by the Administrator that title of the goods had been awarded to a third party (the manufacturer), and the goods returned to the manufacturer. The grant recipient's solicitor actively pursued the Administrator for a review of their decision to award title to the manufacturer. The Administrator's solicitors have confirmed that all the materials in the vesting agreement were not on site when the supplier went into administration. Sports Council is seeking full repayment of this element of the grant paid to the applicant.
- *Governance* - Sports Council grant monitoring procedures identified concerns relating to governance arrangements; continued sustainability and inability to meet performance targets, of a historically funded project. Through meetings with the grant recipient; legal advice; review of financial information, the grant recipient appears to be in a sufficiently improved financial position to allow it to continue to operate under a monitoring regime which will consider governance, financial position and sport development outcomes. Sports Council has advised other funders and in terms of current and future risk exposure, Sports Council is content that with conditions of award and other related agreements, controls are in place that enables the transfer of the facility to the local Council in the event of the project failing, thereby preserving project deliverables.
- *Regional Stadium Programme* - In September 2011 a Gateway review was conducted on the Stadium programme. The recommendations emanating from this review focused on revised governance structures to facilitate successful delivery of the programme. Having considered a range of mitigating measures and options, DCAL decided to bring overall operational responsibility for delivery of the programme under the direct control of the Department.
- *Drawdown of Funding* – During 2011/12 Sports Council required adjustments to forecasted cash funding. This was a result of the timing of grant claims received by applicants. Sports Council operates in an environment in which it funds a significant number of community/voluntary organisations, which have limited capacity to submit claims regularly and to the desired quality to enable the timely release of funds. Sports Council factors these issues within its cash planning framework, however there are times when deviations occur, as claims are not received within the time frame expected or paperwork is missing from the claim to fully comply with grant vouching requirements. In addition, grant recipients can submit claims when they are not expected, due to their own cash flow issues. Sports Council endeavours to process all claims quickly.

- *Suspected Fraud and Business Case Approvals* - A capital grant project overran against costs by 8.5%. A further project had an allegation of fraud made by a member of the public. A post implementation review has been carried out and an investigation of the suspected fraud undertaken. Sports Council recognises that the notification of both of these issues to DCAL was late and has implemented measures to ensure that this does not happen again.



**Nick Harkness**  
**Acting Chief Executive and Accounting Officer**  
**Sports Council for Northern Ireland**

**Date: 31 July 2012**

## **The Certificate and Report of the Comptroller and Auditor General to the Northern Ireland Assembly**

I certify that I have audited the financial statements of the Sports Council for Northern Ireland for the year ended 31 March 2012 under the Recreation and Youth Service (Northern Ireland) Order 1986. These comprise the Statement of Comprehensive Net Expenditure, the Statement of Financial Position, the Statement of Cash Flows, the Statement of Changes in Taxpayers' Equity and the related notes. These financial statements have been prepared under the accounting policies set out within them. I have also audited the information in the Remuneration Report that is described in that report as having been audited.

### **Respective Responsibilities of the Council, Accounting Officer and Auditor**

As explained more fully in the Statement of the Council's and Accounting Officer's Responsibilities, the Accounting Officer is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. My responsibility is to examine certify and report on the financial statements in accordance with the Recreation and Youth Service (Northern Ireland) Order 1986. I conducted my audit in accordance with International Standards on Auditing (UK and Ireland). Those standards require me and my staff to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the Audit of the Financial Statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Sports Council for Northern Ireland's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Sports Council for Northern Ireland; and the overall presentation of the financial statements. In addition I read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my certificate.

In addition, I am required to obtain evidence sufficient to give reasonable assurance that the expenditure and income reported in the financial statements have been applied to the purposes intended by the Assembly and the financial transactions conform to the authorities which govern them.

### **Opinion on Regularity**

In my opinion, in all material respects the expenditure and income have been applied to the purposes intended by the Assembly and the financial transactions conform to the authorities which govern them.

### **Opinion on financial statements**

In my opinion:

- the financial statements give a true and fair view of the state of the Sports Council for Northern Ireland's affairs as at 31 March 2012 and of its net expenditure, cash flows and changes in taxpayers' equity for the year then ended; and
- the financial statements have been properly prepared in accordance the Recreation and Youth Service (Northern Ireland) Order 1986 and Department of Culture, Arts and Leisure directions issued thereunder.

## **My Opinion on Other Matters**

In my opinion:

- the part of the Remuneration Report to be audited has been properly prepared in accordance with Department of Culture, Arts and Leisure directions issued by the Recreation and Youth Service (Northern Ireland) Order 1986; and
- the information given in the Chairman's Foreword, Chief Executive's Statement, Background Information and Management Commentary for the financial year for which the financial statements are prepared is consistent with the financial statements.

## **Matters on Which I Report by Exception**

I have nothing to report in respect of the following matters which I report to you if, in my opinion:

- adequate accounting records have not been kept; or
- the financial statements and the part of the Remuneration Report to be audited are not in agreement with the accounting records; or
- I have not received all of the information and explanations I require for my audit; or
- the Statement on Internal Control does not reflect compliance with Department of Finance and Personnel's guidance.

## **Report**

I have no observations to make on these financial statements.



*KJ Donnelly  
Comptroller and Auditor General  
Northern Ireland Audit Office  
106 University Street  
Belfast  
BT7 1EU*

*8 August 2012*



**Statement of Comprehensive Net Expenditure  
for the year ended 31 March 2012**

	Notes	2012 SCNI	2012 SINI	2012 GROUP	2011 SCNI Restated	2011 GROUP Restated
		£	£	£	£	£
<b>Expenditure</b>						
Staff Costs	3a	4,329,455	701,315	5,030,770	4,283,770	4,769,402
Depreciation and Amortisation	10	466,260	69,333	535,593	406,774	473,152
Grants	4	14,710,614	-	14,710,614	18,285,230	18,285,230
Other Operating Costs	4	2,625,241	290,870	2,916,111	3,173,675	3,493,792
Notional Costs	5	25,000	-	25,000	20,000	20,000
<b>Total Expenditure</b>		<b>22,156,570</b>	<b>1,061,518</b>	<b>23,218,088</b>	<b>26,169,449</b>	<b>27,041,576</b>
<b>Income</b>						
Grant from Other Activities	6	38,341	1,094,018	1,132,359	-	931,127
Other Income	7	1,309,126	10,500	1,319,626	2,718,765	2,721,765
<b>Total Income</b>		<b>1,347,467</b>	<b>1,104,518</b>	<b>2,451,985</b>	<b>2,718,765</b>	<b>3,652,892</b>
<b>Net Expenditure</b>		<b>(20,809,103)</b>	<b>43,000</b>	<b>(20,766,103)</b>	<b>(23,450,684)</b>	<b>(23,388,684)</b>
Interest Receivable	8	-	-	-	1,589	1,589
<b>Net Expenditure After Interest</b>		<b>(20,809,103)</b>	<b>43,000</b>	<b>(20,766,103)</b>	<b>(23,449,095)</b>	<b>(23,387,095)</b>
Corporation Tax	9	-	-	-	(334)	(334)
<b>Net Expenditure After Tax</b>		<b>(20,809,103)</b>	<b>43,000</b>	<b>(20,766,103)</b>	<b>(23,449,429)</b>	<b>(23,387,429)</b>
Notional Costs	5	25,000	-	25,000	20,000	20,000
<b>Net Expenditure After Notional Costs</b>		<b>(20,784,103)</b>	<b>43,000</b>	<b>(20,741,103)</b>	<b>(23,429,429)</b>	<b>(23,367,429)</b>
<b>Other Comprehensive Expenditure</b>						
Net Gain on Revaluation of Property, Plant and Equipment		231,692	-	231,692	226,108	226,108
Actuarial (Loss)/Gain	3b	(1,300,000)	(56,000)	(1,356,000)	3,328,000	3,648,500
<b>Net Comprehensive Expenditure for the year ended 31 March 2012</b>		<b>(21,852,411)</b>	<b>(13,000)</b>	<b>(21,865,411)</b>	<b>(19,875,321)</b>	<b>(19,492,821)</b>

*All amounts above relate to continuing activities.*

The notes on pages 51 to 72 form part of these accounts.

## Statement of Financial Position as at 31 March 2012

	Notes	2012 SCNI	2012 SINI	2012 GROUP	2011 SCNI Restated	2011 GROUP Restated
		£	£	£	£	£
<b>Non-Current Assets</b>						
Property, plant and equipment	10a	6,044,285	163,269	6,207,554	6,230,192	6,399,542
Intangible assets	10b	198,353	31,375	229,728	248,451	262,239
<b>Total non-current assets</b>		<b>6,242,638</b>	<b>194,644</b>	<b>6,437,282</b>	<b>6,478,643</b>	<b>6,661,781</b>
<b>Current Assets</b>						
Inventories	11	106	-	106	59	59
Trade and other receivables	12	383,385	6,624	390,009	663,518	678,347
Cash and cash equivalents	13	232,341	40,441	272,782	930,153	1,026,551
<b>Total current assets</b>		<b>615,832</b>	<b>47,065</b>	<b>662,897</b>	<b>1,593,730</b>	<b>1,704,957</b>
<b>Total assets</b>		<b>6,858,470</b>	<b>241,709</b>	<b>7,100,179</b>	<b>8,072,373</b>	<b>8,366,738</b>
<b>Current Liabilities</b>						
Trade and other payables	14	(1,050,001)	(241,709)	(1,291,710)	(1,250,287)	(1,544,652)
Grant Commitments	14	(4,640,196)	-	(4,640,196)	(4,571,167)	(4,571,167)
<b>Total Current Liabilities</b>		<b>(5,690,197)</b>	<b>(241,709)</b>	<b>(5,931,906)</b>	<b>(5,821,454)</b>	<b>(6,115,819)</b>
<b>Net Current Assets</b>		<b>(5,074,365)</b>	<b>(194,644)</b>	<b>(5,269,009)</b>	<b>(4,227,724)</b>	<b>(4,410,862)</b>
<b>Non-current assets plus net current assets</b>		<b>1,168,273</b>	<b>-</b>	<b>1,168,273</b>	<b>2,250,919</b>	<b>2,250,919</b>
<b>Non-current/(Liabilities)/Asset</b>						
Provisions - Pension Liability	15	(2,669,000)	28,500	(2,640,500)	(1,567,000)	(1,525,500)
<b>Assets Less Liabilities</b>		<b>(1,500,727)</b>	<b>28,500</b>	<b>(1,472,227)</b>	<b>683,919</b>	<b>725,419</b>

**Statement of Financial Position (continued)  
as at 31 March 2012**

	Notes	2012 SCNI	2012 SINI	2012 GROUP	2011 SCNI Restated	2011 GROUP Restated
		£	£	£	£	£
<b>Taxpayers' equity</b>						
<b>Reserves</b>						
General Reserve	16	708,097	-	708,097	1,961,639	1,961,639
Pension Reserve	16	(2,669,000)	28,500	(2,640,500)	(1,567,000)	(1,525,500)
Revaluation Reserve	16	460,176	-	460,176	289,280	289,280
<b>Total Reserves</b>		<b>(1,500,727)</b>	<b>28,500</b>	<b>(1,472,227)</b>	<b>683,919</b>	<b>725,419</b>

The financial statements were approved by the Board and are signed on its behalf by:



**Nick Harkness**  
**Acting Chief Executive and Accounting Officer**  
**Sports Council for Northern Ireland**

**Date: 31 July 2012**

The notes on pages 51 to 72 form part of these accounts

## Statement of Cash Flows

### For the Year Ended 31 March 2012

	2012 SCNI	2012 SINI	2012 GROUP	2011 SCNI Restated	2011 GROUP Restated
	£	£	£	£	£
<b>Cash Flow From Operating Activities</b>	<b>(20,809,103)</b>	<b>43,000</b>	<b>(20,766,103)</b>	<b>(23,450,684)</b>	<b>(23,388,684)</b>
Depreciation and Amortisation	466,260	69,333	535,593	406,774	473,152
Permanent Diminution	18,343	-	18,343	16,012	16,012
Loss on Disposal of Assets	1,176	2,117	3,293	-	-
Notional Cost of Capital	25,000	-	25,000	20,000	20,000
Decrease/(Increase) in Inventories	(47)	-	(47)	(46)	(46)
Decrease/(Increase) in Trade and Other Receivables	280,133	8,205	288,338	(227,032)	(228,246)
Increase/(Decrease) in Trade Payables	(131,257)	(52,656)	(183,913)	244,302	241,954
Increase/(Decrease) in Pension Fund Payable	(198,000)	(43,000)	(241,000)	(1,404,000)	(1,466,000)
<b>Net Financing From Operating Activities</b>	<b>(20,347,495)</b>	<b>26,999</b>	<b>(20,320,496)</b>	<b>(24,394,674)</b>	<b>(24,331,858)</b>
<b>Cash Flows From Investing Activities</b>					
Interest Received	-	-	-	1,589	1,589
Tax Paid	-	-	-	(334)	(334)
Receipts from disposal of non-current assets	2,324	-	2,324	-	-
Purchase of property, plant and equipment	(31,721)	(58,956)	(90,677)	(657,533)	(708,406)
Purchase of intangible assets	(7,920)	(24,000)	(31,920)	(48,284)	(53,984)
<b>Net Financing From Investing Activities</b>	<b>(37,317)</b>	<b>(82,956)</b>	<b>(120,273)</b>	<b>(704,562)</b>	<b>(761,135)</b>
<b>Cash Flows From Financing Activities</b>					
Grants from DCAL	19,687,000	-	19,687,000	25,400,000	25,400,000
<b>Net Financing</b>	<b>19,687,000</b>	<b>-</b>	<b>19,687,000</b>	<b>25,400,000</b>	<b>25,400,000</b>
<b>Net Increase/(Decrease) in Cash and Cash Equivalents in the Year</b>	<b>(697,812)</b>	<b>(55,957)</b>	<b>(753,769)</b>	<b>300,764</b>	<b>307,007</b>
<b>Cash and Cash Equivalents at the Beginning of the Year</b>	<b>930,153</b>	<b>96,398</b>	<b>1,026,551</b>	<b>629,389</b>	<b>719,544</b>
<b>Cash and Cash Equivalents at the End of the Year</b>	<b>232,341</b>	<b>40,441</b>	<b>272,782</b>	<b>930,153</b>	<b>1,026,551</b>

The notes on pages 51 to 72 form part of these accounts.

## Statement of Changes in Taxpayers' Equity for the year ended 31 March 2012

	Deferred Capital Reserve Restated £	General Reserve Restated £	Pension Reserve £	Revaluation Reserve £	Total Reserves Restated £	Group Reserves Restated £
<b>Taxpayers' Equity at 31 March 2009 under UK GAAP</b>	967,800	1,364,863	(2,077,000)	53,501	309,164	216,164
Adjustment for IAS20: Deferred Government Grant	(967,800)	967,800	-	-	-	-
Adjustments for: IAS 38 Intangible Assets	-	(4,574)	-	-	(4,574)	(4,574)
<b>Balance at 31 March 2009</b>	<b>-</b>	<b>2,328,089</b>	<b>(2,077,000)</b>	<b>53,501</b>	<b>304,590</b>	<b>211,590</b>
<b>Changes in Equity for 2009-10</b>						
Net Gain on Revaluation of Non-Current Assets	-	-	-	79,436	79,436	79,436
Release of Revaluation Reserve	-	-	-	(53,501)	(53,501)	(53,501)
Unrealised Gain	-	139,339	-	-	139,339	139,339
Actuarial Loss	-	-	(4,204,000)	-	(4,204,000)	(4,455,000)
Retained Deficit	-	(26,464,856)	(18,000)	-	(26,482,856)	(26,479,856)
<b>Total recognised income and expense 2009-10</b>	<b>-</b>	<b>(26,325,517)</b>	<b>(4,222,000)</b>	<b>25,935</b>	<b>(30,521,582)</b>	<b>(30,769,582)</b>
<b>Grant Income</b>						
Grant from DCAL	3,502,460	21,874,540	-	-	25,377,000	25,377,000
Adjustment for IAS20: Deferred Government Grant	(3,502,460)	3,502,460	-	-	-	-
<b>Total Grant Income</b>	<b>-</b>	<b>25,377,000</b>	<b>-</b>	<b>-</b>	<b>25,377,000</b>	<b>25,377,000</b>
<b>Balance at 31 March 2010</b>	<b>-</b>	<b>1,379,572</b>	<b>(6,299,000)</b>	<b>79,436</b>	<b>(4,839,992)</b>	<b>(5,180,992)</b>

## Statement of Changes in Taxpayers' Equity (Continued) for the year ended 31 March 2012

### Changes in Equity for 2010-11

Net Gain on Revaluation of Non-Current Assets	-	-	-	226,108	226,108	226,108
Release of Reserve	(211,910)	-	-	(16,264)	(228,174)	(228,174)
Adjustment for IAS20: Deferred Government Grant	211,910	(211,910)	-	-	-	-
Unrealised Gain	-	15,496	-	-	15,496	15,496
Actuarial Gain	-	-	3,328,000	-	3,328,000	3,648,500
Retained Deficit	-	(24,621,519)	1,404,000	-	(23,217,519)	(23,155,519)
<b>Total recognised income and expense 2010-11</b>	<b>-</b>	<b>(24,817,933)</b>	<b>4,732,000</b>	<b>209,844</b>	<b>(19,876,089)</b>	<b>(19,493,589)</b>

### Grant Income

Grant from DCAL	787,304	24,612,696	-	-	25,400,000	25,400,000
Adjustment for IAS20: Deferred Government Grant	(787,304)	787,304	-	-	-	-
<b>Total Grant Income</b>	<b>-</b>	<b>25,400,000</b>	<b>-</b>	<b>-</b>	<b>25,400,000</b>	<b>25,400,000</b>
<b>Balance at 31 March 2011</b>	<b>-</b>	<b>1,961,639</b>	<b>(1,567,000)</b>	<b>289,280</b>	<b>683,919</b>	<b>725,419</b>

### Changes in Equity for 2011-12

Net Gain on Revaluation of Non-Current Assets	-	-	-	231,692	231,692	231,692
Release of Reserve	-	-	-	(60,796)	(60,796)	(60,796)
Unrealised Gain	-	41,561	-	-	41,561	41,561
Actuarial Gain	-	-	(1,300,000)	-	(1,300,000)	(1,356,000)
Retained Deficit	-	(20,982,103)	198,000	-	(20,784,103)	(20,741,103)
<b>Total recognised income and expense 2011-12</b>	<b>-</b>	<b>(20,940,542)</b>	<b>(1,102,000)</b>	<b>170,896</b>	<b>(21,871,646)</b>	<b>(21,884,646)</b>

### Grant Income

Grant from DCAL	-	19,687,000	-	-	19,687,000	19,687,000
<b>Total Grant Income</b>	<b>-</b>	<b>19,687,000</b>	<b>-</b>	<b>-</b>	<b>19,687,000</b>	<b>19,687,000</b>
<b>Balance at 31 March 2012</b>	<b>-</b>	<b>708,097</b>	<b>(2,669,000)</b>	<b>460,176</b>	<b>(1,500,727)</b>	<b>(1,472,227)</b>

## **Notes to the Accounts**

### **For the year ended 31 March 2012**

#### **1. Statement of Accounting Policies**

##### *1.1 Basis of Accounting and Consolidation*

The financial statements have been prepared in accordance with the requirements of the 2011-2012 Government Financial Reporting Manual (FReM) issued by HM Treasury. The accounting policies contained in the FReM apply International Financial Reporting Standards (IFRS) as adapted or interpreted for the public sector context.

Where FReM permits a choice of accounting policy, the accounting policy which is judged to be most appropriate to the particular circumstances of the Sports Council, for the purpose of giving a true and fair view has been selected. The particular policies adopted by the Sport Council are described below. They have been applied consistently in dealing with items considered material in relation to the accounts.

The financial statements include the results of the following body up to the 31 March:

- Joint Venture – the Sports Institute Northern Ireland is an entity in which Sports Council holds a long term interest and which is jointly controlled by the Sports Council and the University of Ulster under a contractual agreement. It is a registered company limited by guarantee. The results of this joint venture are accounted for using the gross equity method of accounting.

##### *1.2 Basis of preparation*

These financial statements have been prepared in accordance with the historical cost convention modified to account for the revaluation of property, plant and equipment. Without limiting the information given, the financial statements meet the accounting and disclosure requirements of the Companies Act 2006, Accounting Standards Board and disclosure requirements issued by the Department of Finance and Personnel in so far as those requirements are appropriate.

##### *1.3 Income*

Grant-in-aid from DCAL used to finance activities and expenditure which support the statutory and other objectives of the entity are treated as financing, and credited to the General Reserve, because they are regarded as contributions from a controlling party.

Other income sources are accounted for on a receivable basis and matched to the expenditure that it finances. This income is taken to the net expenditure account for the year to which it relates.

Fees or charges for services provided by the Council are determined in accordance with the Treasury's "Fees and Charges Guide".

A service level agreement operates between Sports Council Exchequer and Sports Council Lottery Distribution Fund. This comprises of recharges for administrative costs and salaries incurred by Sports Council from which the Lottery Fund has benefited directly.

#### *1.4 Capital and Revenue Grants Payable*

Grants awarded to organisations and individuals are charged to the Statement of Comprehensive Net Expenditure in the year to which they relate. Any amounts of unpaid grant at 31 March are included as liabilities in the Statement of Financial Position.

#### *1.5 Research and Development*

Research and Development costs are written off as incurred and not carried forward as an asset.

#### *1.6 Property, Plant and Equipment and Intangible Assets*

The Sports Council for Northern Ireland applied a capitalisation limit of £1,000 to individual items. Items below the £1,000 threshold were charged directly to the Statement of Comprehensive Net Expenditure.

#### *1.7 Depreciation and Amortisation*

Depreciation/amortisation has been provided using the straight line method so as to write off each asset over its estimated useful life. Depreciation/amortisation is charged from the month acquired/coming into use, to the month in which it is disposed.

Assets are depreciated over their useful lives as follows: -

Buildings	10-25 Years
Computer Equipment	2-10 Years
Furniture and Fittings	2-20 Years
Specialist Sports Equipment	7-10 Years
Motor Vehicles	4-10 Years
Intangible Assets – Computer Equipment	2-10 Years

#### *1.8 Impairment of Asset*

An impairment review is carried out annually, any loss in value which exceeds the credit in the revaluation reserve is then charged to the Statement of Comprehensive Net Expenditure.

#### *1.9 Revaluation of Asset*

Non-current assets included in the Statement of Financial Position are annually reviewed to ensure that they are stated at fair value. This is carried out through applying indices. Increases in valuations are credited to the Revaluation Reserve. Downward movements are accounted through the revaluation reserve to the extent that there is a credit in that reserve that relates to the revalued asset.

The Tollymore National Outdoor Centre was valued by Land and Property Services at 31 March 2011 and will have a further formal valuation undertaken in 5 years, supplemented by annual indexation.

#### *1.10 Operating leases*

Rentals payable under operating leases are written off in the Statement of Comprehensive Net Expenditure in the year. The amount charged in the year and amount of the payments to which the entity is committed is disclosed in note 4 to the accounts.



#### *1.11 Notional Costs*

The auditor's notional remuneration is included as a notional cost. Full details of these costs are given in note 5.

#### *1.12 Pension Costs*

The Sports Council staff belong to the Northern Ireland Local Government Officers' Superannuation Committee Scheme (NILGOSC).

The pension costs are assessed in accordance with the advice of independent qualified actuaries using the market led approach. The latest actuarial valuations of the scheme were at 31 March 2012.

Pension scheme assets are measured using the market value. Pension scheme liabilities are measured using the projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term to the liability.

The increase in the present value of the liabilities of the Sports Council's defined benefit scheme arising from employee service in the period is charged to the Statement of Comprehensive Net Expenditure. The expected return on the scheme's assets and the increase during the year in the present value of the scheme's liabilities arising from the passage of time are included in other finance costs. Actuarial gains and losses are recognised in the Statement Changes in Taxpayers' Equity.

#### *1.13 Value Added Tax*

The Sports Council is registered for VAT. Sports Council does not reclaim VAT on purchases.

#### *1.14 Trade Receivables*

Trade receivables mainly arise from regular users of services at House of Sport and Tollymore National Outdoor Centre. Bad debt provision is assessed annually.

#### *1.15 Trade Payables*

Trade payables are recognised on the following basis:

- As at close of business 31 March - goods and/or services actually received, put into inventories or used.
- The purchase ledger period twelve is closed off at the year end to facilitate the timely completion of the quarterly vat return. Invoices received after period twelve is closed off are accrued at Gross cost i.e. inclusive of all VAT.
- Purchase orders are not included as trade payables.

### *1.16 Inventories*

Inventory is stated at the lower of cost and net realisable value. Inventory of stationery is not included in the Statement of Financial Position since it is incidental and deemed not to be material to the accounts.

### *1.17 Change in Accounting Policy – Deferred Capital*

In the prior year the financial statements included deferred capital under Taxpayers' Equity. This related to government grant funding of the Tollymore National Outdoor Centre. In accordance with the 2011-12 Government Financial Reporting Manual (FReM) the financial statements of Sports Council no longer include deferred capital grant. This represents a change in accounting policy and the comparative figures have been restated accordingly.

The result of this change in accounting policy has impacted on prior years deficit and reserves as follows: the Statement of Comprehensive Net Expenditure deficit increased by £211,910 to £23,429,429; and the Statement of Financial Position was effected via the removal of deferred capital £5,045,654 and a corresponding increase in the general reserve.

## **2. Segmental Reporting**

In line with IFRS 8, Sports Council does not have any segmental data to disclose. The Members of the Sports Council review the financial performance on a bi-monthly basis, based on similar information contained with the Statement of Comprehensive Net Expenditure of the financial statements.

### **3 (a). Staff Costs**

<b>Note</b>	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Wages and Salaries	3,453,315	3,955,240	3,423,668	3,820,616
Social Security Costs	238,578	281,596	248,775	277,306
Other Pension Costs	580,194	674,566	559,238	619,392
Agency Costs	57,368	57,368	52,089	52,089
Other Pension Costs	-	62,000	-	-
	<u>4,329,455</u>	<u>5,030,770</u>	<u>4,283,770</u>	<u>4,769,402</u>

All the staff costs were incurred by the Sports Council and a proportion recharged to the Lottery Distribution Account. The average number of full-time equivalent persons employed by the Sports Council group was 139 (2010/11: 141 employees). The average number of temporary staff employed during the year was 2 (2010/11: 2).

### 3 (b). Pension Scheme

The Sports Council participates in the Northern Ireland Local Government Officers' Superannuation Committee Scheme (the NILGOSC scheme). The NILGOSC scheme is part of the Local Government Pension Scheme (LGPS) and is a multi-employer, defined benefit scheme. The fund is invested in suitable investments, managed by the Committee. For 2011/12 the contribution rates were 18% employers and ranging between 5.5% and 7.5% employees (2010/11: 17% employers and ranging between 5.5% and 7.5% employees).

In order to assess the value of the Employer's liabilities in the Fund as at 31 March 2011, the actuary rolled forward the value of the Employer's liabilities calculated as at the latest formal funding valuation, allowing for the different financial assumptions required under IAS 19

The financial assumptions used by the actuary were:

<b>Assumptions</b>	<b>31 March 2012</b>	<b>31 March 2011</b>
	<b>% p.a. Nominal</b>	<b>% p.a. Nominal</b>
Pension Increase Rate (CPI)	2.5%	2.8%
Salary Increase Rate	4.8%	5.1%
Expected Return on Assets	5.7%	6.9%
Discount Rate	4.8%	5.5%

The average future life expectancies at age 65 are:

	<b>Males</b>	<b>Females</b>
Current Pensioners	22.9 Years	25.7 Years
Future Pensioners	24.9 Years	27.7 Years

The return on the Fund in market value terms for the year to 31 March 2012 is estimated based on actual Fund returns as provided by the Administering Authority and index returns where necessary. Details are given below:

Actual Return for Period from 1 April 2011 to 31 December 2011	(4.7%)
Estimated Return for Period from 1 April 2011 to 31 March 2012	0.8%

The actuary used a number of financial assumptions during the year, which resulted in the following amounts shown in the Statement of Financial Position:

Assets (Employer)	31 March 2012			31 March 2011			31 March 2010		
	Long Term Return % p.a.	SCNI Assets £(000)	Group Assets £(000)	Long Term Return % p.a.	SCNI Assets £(000)	Group Assets £(000)	Long Term Return % p.a.	SCNI Assets £(000)	Group Assets £(000)
Equities	6.2%	8,842	9,303	7.5%	8,686	9,064	7.8%	6,909	7,385
Bonds	4.1%	1,673	1,760	4.9%	1,579	1,648	5.0%	1,256	1,342
Property	4.4%	956	1,006	5.5%	677	706	5.8%	538	575
Cash	3.5%	478	503	4.6%	338	353	4.8%	269	288
<b>Total</b>		<b>11,949</b>	<b>12,572</b>		<b>11,280</b>	<b>11,771</b>	<b>7.2%</b>	<b>8,972</b>	<b>9,590</b>

Amount Shown in Statement of Financial Position	31 March 2012 £(000)		31 March 2011 £(000)		31 March 2010 £(000)		31 March 2009 £(000)		31 March 2008 £(000)	
	SCNI Assets	Group Assets	SCNI Assets	Group Assets	SCNI Assets	Group Assets	SCNI Assets	Group Assets	SCNI Assets	Group Assets
Fair Value of Assets	11,949	12,572	11,280	11,771	8,972	9,590	5,931	6,345	7,344	7,829
Present Value of Defined Benefit Obligation	(14,618)	(15,212)	(12,847)	(13,297)	(15,271)	(16,230)	(8,008)	(8,515)	(8,138)	(8,626)
Deficit	(2,669)	(2,641)	(1,567)	(1,526)	(6,299)	(6,640)	(2,077)	(2,170)	(794)	(797)
Experience Gains/(Losses) on Assets	(715)	(750)	1,149	897	2,161	2,315	(2,321)	(2,478)	(537)	(583)
Experience Gains/(Losses) on Liabilities	(127)	(129)	777	1,281	-	-	-	-	(326)	(326)
Actuarial Gains/(Losses) on Assets	(715)	(750)	1,149	897	2,161	2,315	(2,321)	(2,478)	(537)	(583)
Actuarial Gains/(Losses) on Obligation	(585)	(606)	2,179	2,751	(6,365)	(6,770)	959	1,023	1,576	1,720
Actuarial Gains/(Losses) Recognised in Statement in Changes in Taxpayers' Equity	(1,300)	(1,356)	3,328	3,648	(4,204)	(4,455)	(1,362)	(1,455)	1,039	1,137

The valuation revealed that the Net Pension Asset as at 31 March 2012 is a liability of £2,640,500 (2010/11: £1,525,500). As Sports Council has a constructive obligation to fund any deficit allocated to its share of the Fund the full amount of the deficit has been recognised. All assets, liabilities and operating costs relating to the pension scheme are processed through the Sports Council Exchequer Accounts. A recharge is made to the Sports Council Lottery Distribution Accounts for any pension costs incurred on behalf of the Lottery. However, under FRS 17 it has not been possible to identify the Sports Council Lottery Distribution Funds share of the scheme.

The following are notes from the actuaries report at the 31 March 2012:

Amount Charged to Net Expenditure Account	31 March 2012 £(000)		31 March 2011 £(000)	
	SCNI	GROUP	SCNI	GROUP
Service Cost	507	569	570	628
Past Service (Gain)/Cost	-	-	(1,589)	(1,655)
<b>Total Operating Charge (A)</b>	<b>507</b>	<b>569</b>	<b>(1,019)</b>	<b>(1,027)</b>

Amount Credited to Other Finance Income	31 March 2012 £(000)		31 March 2011 £(000)	
	SCNI	SCNI	SCNI	GROUP
Expected Return on Employer Assets	(798)	(836)	(663)	(710)
Interest on Pension Scheme Liabilities	719	747	787	839
<b>Net Return (B)</b>	<b>(79)</b>	<b>(89)</b>	<b>124</b>	<b>129</b>
<b>Net Revenue Account Cost (A)-(B)</b>	<b>428</b>	<b>480</b>	<b>(895)</b>	<b>(898)</b>

Analysis of Amount Recognised in Comprehensive Expenditure in Net Expenditure Account	31 March 2012 £(000)		31 March 2011 £(000)	
	SCNI	GROUP	SCNI	GROUP
<b>Actuarial (Loss)/Gain Recognised in SOCTE</b>	<b>(1,300)</b>	<b>(1,356)</b>	<b>3,328</b>	<b>3,648</b>
Cumulative Actuarial Losses	(3,665)	(3,648)	(2,365)	(2,293)

Movement in Deficit During the Year	31 March 2012 £(000)		31 March 2011 £(000)	
	SCNI	GROUP	SCNI	GROUP
Deficit at Beginning of the Year	(1,567)	(1,526)	(6,299)	(6,640)
Current Service Cost	(507)	(569)	(570)	(628)
Employer Contributions	626	720	509	568
Past Service Costs	-	-	1,589	1,655
Net Return on Assets	79	90	(124)	(129)
Actuarial Gains/(Losses)	(1,300)	(1,356)	3,328	3,648
<b>Deficit at End of Year</b>	<b>(2,669)</b>	<b>(2,641)</b>	<b>(1,567)</b>	<b>(1,526)</b>

History of Experience Gains and Losses	31 March 2012 £(000)		31 March 2011 £(000)	
	SCNI	GROUP	SCNI	GROUP
Difference Between the Expected and Actual Return on Assets	(715)	(750)	1,149	897
Value of Assets	11,949	12,572	11,280	11,771
<b>Percentage of Assets</b>	<b>(6.0%)</b>	<b>(6.0%)</b>	<b>10.2%</b>	<b>7.6%</b>
Experience Gains/(Losses) on Liabilities	(127)	(129)	777	1,281
Total Present Value of Liabilities	(14,618)	(15,212)	(12,847)	(13,296)
<b>Percentage of the Total Present Value of Liabilities</b>	<b>(0.9%)</b>	<b>(0.8%)</b>	<b>6.0%</b>	<b>9.6%</b>
Actuarial Gains/(Losses) on Plan Assets	(715)	(750)	1,149	897
Actuarial Gains/(Losses) on Obligation	(585)	(606)	2,179	2,751
Total Amount Recognised in Net Expenditure Account	(1,300)	(1,356)	3,328	3,648
Total Present Value of Liabilities	(14,618)	(15,212)	(12,847)	(13,296)
<b>Percentage of the Total Present Value of Liabilities</b>	<b>(8.9%)</b>	<b>(8.9%)</b>	<b>25.9%</b>	<b>27.4%</b>

**4. Operating Costs**

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Travel & Subsistence	175,634	197,026	156,663	175,252
Recruitment	113	1,409	1,573	3,377
Training	78,908	106,888	70,551	91,012
Publications, Printing & Stationery and IT Consumables	132,776	135,383	144,403	147,434
Telephones & Postage	100,114	112,420	100,346	115,458
Professional Fees/Consultancy Fees	302,808	313,199	281,391	289,031
Repairs & Renewals	284,645	296,202	738,695	766,307
Permanent Diminution	18,343	18,343	16,012	16,012
(Profit)/Loss on Disposal of Fixed Asset	(2,249)	(132)	-	-
Quality Initiatives	1,156	1,156	665	665
Insurance	48,431	71,245	49,240	69,176
Rent & Rates	153,610	308,236	173,649	324,917
Heat & Light	87,286	87,286	71,718	71,718
Caretaking & Cleaning	48,137	51,280	28,907	30,786
Sundry Expenses	1,734	1,734	3,182	3,182
Bad Debts	10,560	10,560	-	-
Committees, Receptions & Publicity	703,779	724,208	686,763	738,903
Promotions & Sponsorships	164,416	164,416	143,485	143,485
Information Services, Journals & Subscriptions	113,897	113,897	279,292	279,292
Sports Development	196,628	196,628	215,374	215,374
Coaches	1,560	1,560	2,560	2,560
Fees and Bank Charges	2,955	3,167	9,206	9,851
<b>Total Other Operating Costs</b>	<b>2,625,241</b>	<b>2,916,111</b>	<b>3,173,675</b>	<b>3,493,792</b>
<b>Total Grants</b>	<b>14,710,614</b>	<b>14,710,614</b>	<b>18,285,230</b>	<b>18,285,230</b>
<b>Total Costs</b>	<b>17,335,855</b>	<b>17,626,725</b>	<b>21,458,905</b>	<b>21,779,022</b>

Rent charged to the Statement of Comprehensive Net Expenditure is based on a non-commercial arrangement with DCAL.

The deficit in the Statement of Comprehensive Net Expenditure is after charging:

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Depreciation of owned assets:	466,260	535,593	406,774	473,152
Hire of land:	2,250	2,250	2,250	2,250
Hire of other assets:	393	393	768	768

**5. Notional Costs**

Auditors remuneration remains a notional charge disclosed in the financial statements.

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI Restated</b>	<b>2011 GROUP Restated</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Notional Auditors Remuneration	25,000	25,000	20,000	20,000
Total Notional Costs	25,000	25,000	20,000	20,000

**6. Grant from Other Activities**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI Restated</b>	<b>2011 GROUP Restated</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Grant – Other Sources	38,341	1,132,359	-	931,127
Total Other Grants	38,341	1,132,359	-	931,127

**7. Other Income**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Sports Development	77,993	77,993	112,552	112,552
Tollymore Mountain Centre	347,767	347,767	269,469	269,469
Services to Partners	127,429	127,429	169,365	169,365
Service to Lottery Activities	557,937	557,937	763,379	763,379
Finance Income Defined Benefit Pension Scheme	198,000	208,500	1,404,000	1,407,000
Total Other Income	1,309,126	1,319,626	2,718,765	2,721,765

**8. Interest Receivable**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank Interest Received	-	-	1,589	1,589

**9. Corporation Tax**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Corporation Tax Current Year	-	-	334	334

**10 (a). Property, Plant and Equipment**

	<b>Buildings</b>	<b>Specialist Sports Equipment</b>	<b>Furniture and Fittings</b>	<b>Motor Vehicles</b>	<b>Computer Equipment</b>	<b>Total SCNI</b>	<b>Total GROUP</b>
	£	£	£	£	£	£	£
<b>Cost or Valuation</b>							
<b>At 1 April 2011</b>	5,565,948	169,396	169,131	88,857	960,183	6,953,515	7,254,957
<b>Additions</b>	-	24,685	-	-	7,036	31,721	90,677
<b>Revaluation</b>	177,098	14,632	823	1,179	18,289	212,021	212,021
<b>Disposals</b>	-	(10,791)	(6,180)	-	(3,756)	(20,727)	(34,108)
<b>At 31 March 2012</b>	<u>5,743,046</u>	<u>197,922</u>	<u>163,774</u>	<u>90,036</u>	<u>981,752</u>	<u>7,176,530</u>	<u>7,523,547</u>
<b>Depreciation</b>							
<b>At 1 April 2011</b>	220,797	64,759	53,360	50,595	333,812	723,323	855,415
<b>Charge for the Year</b>	236,891	18,711	10,584	10,655	131,133	407,974	471,022
<b>Revaluation</b>	7,025	3,987	4,337	848	1,977	18,174	18,174
<b>Disposals</b>	-	(7,740)	(6,180)	-	(3,306)	(17,226)	(28,618)
<b>At 31 March 2012</b>	<u>464,713</u>	<u>79,717</u>	<u>62,101</u>	<u>62,098</u>	<u>463,616</u>	<u>1,132,245</u>	<u>1,315,993</u>
<b>Net Book Value</b>							
<b>At 31 March 2012</b>	<u>5,278,333</u>	<u>118,205</u>	<u>101,673</u>	<u>27,938</u>	<u>518,136</u>	<u>6,044,285</u>	<u>6,207,554</u>
<b>At 31 March 2011</b>	<u>5,345,151</u>	<u>104,637</u>	<u>115,771</u>	<u>38,262</u>	<u>626,371</u>	<u>6,230,192</u>	<u>6,399,542</u>



**2010/11**

	<b>Assets Under Construction</b>	<b>Buildings</b>	<b>Specialist Sports Equipment</b>	<b>Furniture and Fittings</b>	<b>Motor Vehicles</b>	<b>Computer Equipment</b>	<b>Total SCNI</b>	<b>Total GROUP</b>
	£	£	£	£	£	£	£	£
<b>Cost or Valuation</b>								
<b>At 1 April 2010 Restated</b>	4,961,884	-	127,459	155,677	94,929	723,147	6,063,096	6,313,665
<b>Additions</b>	-	340,190	39,826	54,529	3,438	219,550	657,533	708,406
<b>Revaluation</b>	-	220,484	2,111	2,315	(9,510)	17,486	232,886	232,886
<b>Transfers</b>	(4,961,884)	5,005,274	-	(43,390)	-	-	-	-
<b>At 31 March 2011</b>	<u>-</u>	<u>5,565,948</u>	<u>169,396</u>	<u>169,131</u>	<u>88,857</u>	<u>960,183</u>	<u>6,953,515</u>	<u>7,254,957</u>
<b>Depreciation</b>								
<b>At 1 April 2010 Restated</b>	-	-	51,871	38,929	36,733	233,341	360,874	433,188
<b>Charge for the Year</b>	-	220,797	12,284	13,412	15,924	95,844	358,261	418,039
<b>Revaluation</b>	-	-	604	1,019	(2,062)	4,627	4,188	4,188
<b>At 31 March 2011</b>	<u>-</u>	<u>220,797</u>	<u>64,759</u>	<u>53,360</u>	<u>50,595</u>	<u>333,812</u>	<u>723,323</u>	<u>855,415</u>
<b>Net Book Value</b>								
<b>At 31 March 2011</b>	<u>-</u>	<u>5,345,151</u>	<u>104,637</u>	<u>115,771</u>	<u>38,262</u>	<u>626,371</u>	<u>6,230,192</u>	<u>6,399,542</u>
<b>At 31 March 2010</b>	<u>4,961,884</u>	<u>-</u>	<u>75,588</u>	<u>116,748</u>	<u>58,196</u>	<u>489,806</u>	<u>5,702,222</u>	<u>5,880,477</u>

The net book value of buildings and assets under construction comprises:

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Short Leasehold	<u>5,278,333</u>	<u>5,278,333</u>	<u>5,345,151</u>	<u>5,345,151</u>

Buildings refer to the Tollymore National Outdoor Centre, which were valued by the Land and Property Services on 31 March 2011 at depreciated replacement cost of £5,478,048 (excluding the Mountain Bike Track of £87,900). The Centre will be professionally valued again in five years.

The leases entered into in respect of the land at Tollymore National Outdoor Centre and Altnadue Quarry have been expensed to the Net Expenditure Account (see Note 17).

#### 10 (b). Intangible Assets

	<b>SCNI Computer Equipment £</b>	<b>Total GROUP £</b>
<b>Cost or Valuation</b>		
<b>At 1 April 2011</b>	610,656	638,145
<b>Additions</b>	7,920	31,920
<b>Revaluation</b>	391	391
<b>Disposals</b>	-	(3,520)
<b>At 31 March 2012</b>	<u>618,967</u>	<u>666,936</u>
<b>Amoritsation</b>		
<b>At 1 April 2011</b>	362,205	375,906
<b>Charge for the Year</b>	58,286	64,571
<b>Revalutaion</b>	123	123
<b>Disposals</b>	-	(3,392)
<b>At 31 March 2012</b>	<u>420,614</u>	<u>437,208</u>
<b>Net Book Value</b>		
<b>At 31 March 2012</b>	<u>198,353</u>	<u>229,728</u>
<b>At 31 March 2011</b>	<u>248,451</u>	<u>262,239</u>

**2010/11**

	<b>SCNI Computer Equipment £</b>	<b>Total GROUP £</b>
<b>Cost or Valuation</b>		
<b>At 1 April 2010 Restated</b>	586,095	607,884
<b>Additions</b>	48,284	53,984
<b>Revaluation</b>	(23,723)	(23,723)
<b>At 31 March 2011</b>	<u>610,656</u>	<u>638,145</u>
<b>Amoritsation</b>		
<b>At 1 April 2010 Restated</b>	318,045	325,146
<b>Charge for the Year</b>	48,513	55,113
<b>Revaluation</b>	(4,353)	(4,353)
<b>At 31 March 2011</b>	<u>362,205</u>	<u>375,906</u>
<b>Net Book Value</b>		
<b>At 31 March 2011</b>	<u>248,451</u>	<u>262,239</u>
<b>At 31 March 2010</b>	<u>268,050</u>	<u>282,738</u>

**11. Inventory of Luncheon Vouchers**

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Balance 1 April	59	59	13	13
Receipts	13,458	13,458	14,145	14,145
Issued to Staff	(13,411)	(13,411)	(14,099)	(14,099)
Balance 31 March	<u>106</u>	<u>106</u>	<u>59</u>	<u>59</u>

**12. Trade and Other Receivables****12 (a). Analysis by Type**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade Receivables	67,090	69,063	142,095	144,551
Other Receivables	96,995	101,646	199,634	212,007
VAT	2,594	2,594	-	-
Amount Owed by Lottery	178,876	178,876	308,072	308,072
Grant Claw back	37,830	37,830	13,717	13,717
<b>Total</b>	<b>383,385</b>	<b>390,009</b>	<b>663,518</b>	<b>678,347</b>

**12 (b). Intra Government Balances**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Balances with central government	27,038	27,038	142,095	142,095
Balances with local authorities	7,288	7,288	199,634	199,634
Balances with other government organisations	193,207	193,376	13,717	14,277
Balances with bodies external to government	155,852	162,307	308,072	322,341
	<b>383,385</b>	<b>390,009</b>	<b>663,518</b>	<b>678,347</b>

**13. Cash and Cash Equivalents****Cash at Bank and in Hand**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank	231,937	272,378	929,812	1,026,210
Petty Cash	404	404	341	341
<b>Total Cash at Bank and in Hand</b>	<b>232,341</b>	<b>272,782</b>	<b>930,153</b>	<b>1,026,551</b>

**Petty Cash Movement**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Petty Cash – 1 April	341	341	199	199
Petty Cash – 31 March	404	404	341	341
<b>Net Movement in Petty Cash</b>	<b>63</b>	<b>63</b>	<b>142</b>	<b>142</b>

**Cash at Bank Movement**

	<b>2012 SCNI</b>	<b>2012 GROUP</b>	<b>2011 SCNI</b>	<b>2011 GROUP</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Balance at 1 April	929,812	1,026,210	629,190	719,345
Net Change in Cash and Cash Equivalent Balances	(697,875)	(753,832)	300,622	306,865
<b>Balance at 31 March</b>	<b>231,937</b>	<b>272,378</b>	<b>929,812</b>	<b>1,026,210</b>

The cash and cash equivalents balances are denominated in Sterling. For the purposes of the Statement of Cash Flows, cash and cash equivalents comprise of the following balance at the 31 March:

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Commercial Banks and Cash in Hand	232,341	272,782	930,153	1,026,551

#### **14. Trade and Other Payables**

##### **14 (a). Analysis by Type**

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Trade Payables	-	89,739	4349	93,055
VAT	-	0	27,537	27,537
Other Tax and Social Security	-	0	334	334
Other Payables	1,050,001	1,201,971	1,218,067	1,423,726
<b>Total Trade and Other Payables</b>	<b>1,050,001</b>	<b>1,291,710</b>	<b>1,250,287</b>	<b>1,544,652</b>
<b>Grant Commitments</b>	<b>4,640,196</b>	<b>4,640,196</b>	<b>4,571,167</b>	<b>4,571,167</b>
<b>Total Current Liabilities</b>	<b>5,690,197</b>	<b>5,931,906</b>	<b>5,821,454</b>	<b>6,115,819</b>

##### **14 (b). Intra Government Balances**

	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Balances with central government	29,870	29,870	37,941	37,941
Balances with local authorities	2,194,151	2,194,279	344,685	344,685
Balances with other government organisations	514,842	519,399	674,153	867,283
Balances with bodies external to government	2,951,333	3,188,358	4,764,675	4,865,910
	<b>5,690,196</b>	<b>5,931,905</b>	<b>5,821,454</b>	<b>6,115,819</b>

#### **15. Non-Current Liabilities**

	<b>Note</b>	<b>2012 SCNI £</b>	<b>2012 GROUP £</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Pension Liability	3b	2,669,000	2,640,500	1,567,000	1,525,000

## 16. Explanation of Reserves

### *Deferred Capital*

In line with Department of Finance and Personnel advice, deferred capital has been removed from the accounts. This is in line with IAS 20: Accounting for Government Grants. Deferred capital had been disclosed in the 2010/11 accounts. This related to capital grant ring fenced for expenditure on the redevelopment of Tollymore National Outdoor Centre. This balance had started to be amortised in line with the depreciation of the asset during 2010/11. The adjustment to the prior year accounts for the removal of deferred capital is as follows

<b>Net Expenditure Account</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Grant from other activities	(211,910)	(211,910)
<b>Statement of Financial Position</b>	<b>2011 SCNI £</b>	<b>2011 GROUP £</b>
Deferred Grant	(5,045,654)	(5,045,654)
General Reserve	(5,045,654)	(5,045,654)

### *General Reserve*

This is the balance of recurrent grants provided by DCAL through grant in aid, net of expenditure in year funded by DCAL.

### *Pension Reserve*

This is the balance required by the Sports Council to meet the current pension deficit on its share of the NILGOSC pension scheme.

### *Revaluation Reserve*

This is the balance arising on the revaluation of property, plant and equipment and intangible assets.

## 17. Commitments Under Leases

At 31 March the Sports Council had annual commitments under operating leases as set out below:

	<b>2012</b>		<b>2011</b>	
	<b>Land &amp; Buildings £</b>	<b>Other £</b>	<b>Land &amp; Buildings £</b>	<b>Other £</b>
Operating Leases which Expire:				
Within One Year	-	-	-	576
Within Two and Five Years Inclusive	-	-	-	-
Over Five Years	2,250	-	2,250	-
Total	2,250	-	2,250	576

The land which Tollymore National Outdoor Centre resides on is subject to rent reviews every five years.

The House of Sport rental agreement with the Department of Culture, Arts and Leisure is leased on a rolling agreement, cancellable with 6 months prior notice. There are no specific rent reviews contained within the lease. A general review of rental values for government properties was undertaken in 2008, which increased the rent from £36,000 to £90,000.

## **18. Commitments**

The Sports Council has made a number of awards to grant recipients for future years. These awards are for the following value:

- Elite Facilities programme - £4,621,000;
- Sports Matters - £895,420;
- Mountain Bike Trail - £150,000;
- Mountain Rescue - £120,000
- Special Olympics - £1,759,380; and
- Investing in Performance Sport Programme - £3,057,735.

Amounts contracted but not provided in the financial statements total £NIL (2010/11: £NIL).

## **19. Contingent liabilities**

### **1. Judicial review**

As a result of the ruling by the judge on the late submission of an application under the Elite Facilities Programme, Sports Council has a potential liability of £77,000 relating to the legal costs of the other party. In October 2010, Sports Council made an interim payment of £43,997 for these third party costs and awaits further clarification as to what other costs may be classified as eligible before making any further payments.

### **2. Joint Venture Company (SINI)**

The SINI has a contingent liability to repay grants received should certain conditions under which they were awarded cease to be fulfilled.

## 20. Related Party Transactions

Several members of the Sports Council and key management staff are involved in sports organisations in Northern Ireland either directly or indirectly as a result of a family relationship, a close friendship or business relationship. They do not take part in discussions and decisions to make grant awards to those organisations with which they have a declared interest.

A list of awards made to the organisations concerned together with details of those who declared an interest is detailed below. All the transactions relating to these organisations were conducted at arms length by the Sports Council.

The following transactions are considered to be disclosable Related Party Transactions in respect of Council Members and Senior Staff.

Organisation/ Individual	Commitments £	Individual	Relationship
Athlete Investment Programme - Living Costs Awards	175,780	Sports Institute of Northern Ireland	Athletes funded by Sport Northern Ireland and also receive services at the Sports Institute
Athlete Investment Programme - Sports Costs Awards	44,666	Sports Institute of Northern Ireland	Athletes funded by Sport Northern Ireland and also receive services at the Sports Institute
Castlewellan Football Club	1,126	Laura Trainor Steven Trainor	Person Connected - Subscribing Member - Current Subscribing Member - Current
Comber Tennis Club	1,347	Laura Trainor Steven Trainor	Subscribing Member - Current Person Connected - Subscribing Member - Current
Derry City Council	14,500	Michael Cooke	Provision of support to North West Coaching Network
North West Coaching Network	9,000	Michael Cooke	Provision of support
Naomh Pol CLG	8,100	Willie Devlin Paul Donnelly Diarmaid McAuley Eamonn McCartan	Subscribing Member - Current Secretary at St Pauls GAC Subscribing Member - Current  Person Connected - Subscribing Member - Former
Collegeland O'Rahillys GAC	5,964	Helen Donnelly	Persons Connected - Subscribing Members - Current



Sports Council for Northern Ireland Exchequer Account 2011-12

<b>Organisation/ Individual</b>	<b>Commitments £</b>	<b>Individual</b>	<b>Relationship</b>
DSNI	18,640	Karen Drennan	Current Employee from 9 <sup>th</sup> January 2012
Canoe Association of Northern Ireland	8,065	Robin Gregg Nick Harkness Mike McClure	Subscribing Member – Current Subscribing Member – Former Subscribing Member – Current
Golfing Union of Ireland UB – Athlete Investment Programme – Sports Costs	6,000	Nick Harkness  Jill Poots	Person Connected - Subscribing Member - Current Person Connected - Subscribing Member – Current
Disability Sports NI – Paul McKillop – Athlete Investment Programme – Living Costs	3,251	Heidi-Beth Hudson	Member of Knights Wheelchair Basketball
Netball NI	9,524	Diarmaid McAuley	Wife - Business Modernisation Manager
Brooklands Parents Staff Association	3,810	Chris Moore	Wife - Teacher and Committee Member
NI Civil Service Sports Association	1,690	Jill Poots	Person Connected - Subscribing Member - Current
RNI Lisburn Tandem Group	5,842	Jill Poots	Person Connected - Subscribing Member - Current
Ulster Hockey Union	13,500	Jill Poots  David Smyth Simon Toole	Person Connected - Subscribing Member - Current Subscribing Member - Current Subscribing Member - Current
NI Judo Federation	5,000	James Rowlinson	Subscribing Member - Current
Larne Borough Council	1,000	David Smyth	Former Employee
UB Irish Table Tennis Association – Pre Games Training Camps	5,000	Alan Strong  Laura Strong	Subscribing Member/Lead Coach - Current Person Connected - Subscribing Member/Lead Coach – Current

Organisation/ Individual	Commitments £	Individual	Relationship
UB Irish table Tennis Association – Na Liu – Athlete Investment Programme – Living Costs	7,927	Alan Strong Laura Strong	Lead Coach - Current Person Connected - Lead Coach
UB Irish table Tennis Association – Paul McCreery – Athlete Investment Programme – Living Costs	7,390	Alan Strong Laura Strong	Lead Coach - Current Person Connected - Lead Coach
Annagh Utd FC	6,985	Jamie Uprichard	Player at club
RNIB NI	5,842	Barry Macaulay	Salaried Employee - Current
UB Irish Rugby Football Union	757,352	Dominic Walsh	Past Board Member and Life Club Member
Castlereagh BC	1,000	Stephen Reid	Chief Executive of Council
Belfast Junior Giants	5,094	Stephen Reid	Person Connected – Subscribing Member Current
Basketball Northern Ireland	5,436	Danny O'Connor	Registered Member – Current
North Belfast Play Forum	3,850	Danny O'Connor	Board Member
Gymnastics Northern Ireland	5,000	Marie Murphy	GNI Director
British Gymnastics	10,000	Marie Murphy	GNI Director

**Other related parties include:**

The Sports Council is a Non-Departmental Public Body sponsored by DCAL. DCAL is regarded as a related party.

During the year the Sports Council has had various transactions with the Department and with other entities for which DCAL is regarded as the parent Department. None of the Council Members, key managerial staff or other related parties has undertaken any material transactions with the Sports Council during the year.

The Sports Council for Northern Ireland owns 50% of the Sports Institute Northern Ireland via a joint venture with the University of Ulster. The Sports Institute Northern Ireland and University of Ulster are both regarded as related parties. Sports Council for Northern Ireland Council Members who currently reside as Directors on the Board of Sports Institute Northern Ireland are as follows:

- Danny O'Connor;
- Olive Brown; and
- Patrick Turnbull.

Sports Council for Northern Ireland employs the following staff who hold positions at the Sports Institute Northern Ireland:

- Shaun Ogle (Executive Director); and
- Ian Weir (Business Manager).

In addition a number of staff within Sports Council carry out functions on behalf of the Sports Institute. These include:

- Leigh Brown (Internal Auditor);
- Turlough Gorman (Human Resources Manager);
- Kristine Telford (Human Resources Assistant); and
- Nicola McClean (Human Resources Assistant).

A percentage of these employees time is recharged to the Sports Institute Northern Ireland through a service level agreement.

The Sports Council operates a Lottery Distribution Account in which awards are distributed. A number of recharges are made to the Lottery Distribution Account.

As a matter of policy and procedure, the Sports Council maintains a publicly available register of interests where Council Members and staff declare any direct interest in grant applications made to Sports Council or any commercial relationships of the Sports Council. In addition, Exchequer grants were paid during the year to a number of organisations in which Council Members declared an interest. Having declared an interest Council Members are required to leave the meeting while the relevant application is discussed and a decision is made.

## **21. Losses and Special Payments**

Bad debts were written off during the year of £851 following Departmental approval (2010/11: Nil). A bad debt provision of £10,560 (2010/11: £851) has been made in the accounts in relation to a supplier who has gone into administration. The administrators are currently advising that it is unlikely that funds will be recovered to enable this debt to be honoured.

During the year there were no losses (2010/11: £1,208).

Sports Council has accrued £47,120 in the financial year 2010/11 (2010/11: £47,120), to cover a proportion of the other parties costs associated with the Judicial Review case. This is classified as a special payment.

The SINI had no bad debts written off during the year (2010/11: Nil), and no cash losses.

## **22. Derivatives and other Financial Instruments**

IAS 39 requires disclosure of the role which financial instruments have had during the period in creating or changing the risks the Sports Council faces in undertaking its role.

The Sports Council does not use financial instruments to manage financial risks associated with its underlying business activities and the financing of those activities. Nor does it undertake any trading activity in financial instruments.

## **23. Events After the Reporting Period**

No events occurred between the date of the Statement of Financial Position and the date on which these financial statements were authorised for issue that require disclosure under International Accounting Standard 10.

The Annual Report and Accounts were authorised by the Acting Accounting Officer to be issued on the 8 August 2012.

## **24. Sports Institute Northern Ireland**

The Sports Institute Northern Ireland is a 50%/50% joint venture between Sports Council and the University of Ulster. The company is limited by guarantee and the liability of the members is limited to £1 per member.

The core purpose of the Sports Institute Northern Ireland is 'to create an environment that nurtures and leads High Performance athletes and coaches through the provision of facilities, services and expertise.'

The Sports Institute Northern Ireland's accounting year end is the same as Sports Council and there are no material differences in accounting policies. The Sports Institute Northern Ireland obtains a majority of its funding via a Sports Council Lottery grant. At the year-end 31 March 2012 there was a surplus of £86,000 for the year (before actuarial losses), and net assets of £57,000.

**ANNEX A**

**ACCOUNTS DIRECTION**

**SPORTS COUNCIL FOR NORTHERN IRELAND**

**ACCOUNTS DIRECTION GIVEN BY THE DEPARTMENT OF CULTURE ARTS AND LEISURE WITH THE APPROVAL OF THE DEPARTMENT OF FINANCE AND PERSONNEL**

The annual accounts shall give a true and fair view of the income and expenditure and cash flows for the financial year, and the state of affairs as at the year-end. Subject to this requirement the Sports Council for Northern Ireland shall prepare accounts for the financial year ended 31 March 2006 and subsequent financial years in accordance with:

- a. Government Financial Reporting Manual (FReM);
- b. other guidance which the Department of Finance and Personnel may issue from time to time in respect of accounts which are required to give a true and fair view;
- c. any other specific disclosures required by the Department;

except where agreed otherwise with the Department of Finance and Personnel, in which case the exception shall be described in the notes to the accounts.

Signed by authority of the Department of Culture, Arts and Leisure

**PAUL SWEENEY**  
**Permanent Secretary**

**19 May 2006**







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